



# **FINAL BUDGET**

**2020**

**Council**

**May 13, 2020**

**The Corporation of the Township of Muskoka Lakes  
2020 Tax Levy Calculations**

Residential Tax Rate: **0.00120969**

CLASSIFICATION	2019 ASSESSMENT	2019 RATE	2019 TAX LEVY	2020 ASSESSMENT	2020 RATIO	2020 RATE	2020 TAX LEVY
<b>PROPERTY TAX LEVY</b>							
Commercial	190,552,899	0.13499%	\$ 257,231	197,180,653	1.1000	0.133066%	\$ 262,380
- Excess Land	1,423,412	0.09449%	\$ 1,345	1,597,300	0.9350	0.113106%	\$ 1,807
- Vacant Land	3,281,683	0.09449%	\$ 3,101	3,013,200	0.9350	0.113106%	\$ 3,408
Industrial	5,119,804	0.13499%	\$ 6,911	5,519,900	1.1000	0.133066%	\$ 7,345
- Excess Land	46,575	0.09449%	\$ 44	46,600	0.9350	0.113106%	\$ 53
- Vacant Land	525,041	0.09449%	\$ 496	259,500	0.9350	0.113106%	\$ 294
Residential	9,568,799,889	0.12272%	\$ 11,742,831	9,914,019,256	1.0000	0.120969%	\$ 11,992,890
Farmlands	8,289,198	0.03068%	\$ 2,543	8,420,300	0.2500	0.030242%	\$ 2,546
Managed Forest	44,314,467	0.03068%	\$ 13,596	48,259,900	0.2500	0.030242%	\$ 14,595
<b>TOTAL</b>	<b>9,822,352,968</b>		<b>\$ 12,028,099</b>	<b>10,178,316,609</b>			<b>\$ 12,285,318</b>
						Levy Requirement	<b>\$ 12,285,251</b>
						Tax Rate Rounding	\$ 67

**Weighted Assessment**

Commercial	216,898,718		
- Excess Land	1,493,476		
- Vacant Land	2,817,342		
Industrial	6,071,890		
- Excess Land	43,571		
- Vacant Land	242,633		
Residential	9,914,019,256		
Farmlands	2,104,920		
Managed Forest	12,064,077		
	<b>10,155,755,882</b>		
	<b>12,285,251</b>	66.83	
	<b>0.0012096836</b>		
		2019 Wtd Assmt	
		9,801,253,997.88	3.62%

Actual Tax Rate Change	2019	2020	%
Commercial and Industrial	0.13499%	0.13307%	-1.43%
Vacant and Excess	0.09449%	0.11311%	19.70%
Residential and Farm	0.12272%	0.12097%	-1.43%
Farmlands and Managed Forest	0.03068%	0.03024%	-1.42%

Levy Comparison	2019	2020	%
Approved Levy	\$12,027,806	\$ 12,285,251	2.14%

Effective Tax Rate Comparison	2019	2020
Effective tax increase when considering MPAC reassessment and tax rate change	2.15%	(1.43%)
Effective annual tax increase per \$100,000 of property assessment	\$2.58	(\$1.75)

**Township of Muskoka Lakes**  
**Impact of 2020 Assessment Increase and Township 2020 Draft Tax Rate**

ASSESSMENT EXAMPLES	2019 Tax Rate	2019 Township Tax	2020 Assessment	2020 Tax Rate	2020 Township Tax	Dollar Increase	Percentage Increase
Per \$100,000 of Assessment	0.0012272	\$ 122.72	\$ 100,000	0.00120969	\$ 120.97	\$ (1.75)	(1.43%)
\$200,000 Assessed Value	0.0012272	\$ 245.44	\$ 200,000	0.00120969	\$ 241.94	\$ (3.50)	(1.43%)
\$250,000 Assessed Value	0.0012272	\$ 306.80	\$ 250,000	0.00120969	\$ 302.42	\$ (4.38)	(1.43%)
\$350,000 Assessed Value	0.0012272	\$ 429.52	\$ 350,000	0.00120969	\$ 423.39	\$ (6.13)	(1.43%)
\$500,000 Assessed Value	0.0012272	\$ 613.60	\$ 500,000	0.00120969	\$ 604.85	\$ (8.76)	(1.43%)
\$750,000 Assessed Value	0.0012272	\$ 920.40	\$ 750,000	0.00120969	\$ 907.27	\$ (13.13)	(1.43%)
\$1,000,000 Assessed Value	0.0012272	\$ 1,227.20	\$ 1,000,000	0.00120969	\$ 1,209.69	\$ (17.51)	(1.43%)
\$1,500,000 Assessed Value	0.0012272	\$ 1,840.80	\$ 1,500,000	0.00120969	\$ 1,814.54	\$ (26.27)	(1.43%)

Appendix I - TOWNSHIP OF MUSKOKA LAKES							
2020 OPERATING BUDGET - SUMMARY BY DEPARTMENT/PROGRAM							
	Budget	Budget		Actual	Budget	Actual	Actual
	Change	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Summary of Net Expenditures</b>							
Non-Tax Revenue	(606,126)	(3,667,670)	(3,061,544)	(3,952,881)	(2,807,658)	(3,438,367)	(3,640,142)
Transfers from Obligatory Rese	-	-	-	-	-	-	(221,671)
Transfers from Discretionary Re	58,131	(61,500)	(119,631)	(34,171)	(107,300)	(69,051)	(4,167)
Expenses	(217,443)	13,301,539	13,518,982	12,525,266	12,970,910	11,966,136	11,596,654
Transfers to Reserves	1,002,883	3,417,882	2,414,999	3,345,738	2,020,261	3,238,573	2,550,542
<b>Net Expenditures</b>	<b>237,445</b>	<b>12,990,251</b>	<b>12,752,806</b>	<b>11,883,951</b>	<b>12,076,213</b>	<b>11,697,292</b>	<b>10,281,216</b>
<b>Department Net Expenditures</b>							
Council	(19,425)	<b>313,775</b>	333,200	320,973	271,800	258,866	250,916
Clerk	300,620	<b>1,542,040</b>	1,241,420	1,321,977	1,220,880	1,202,358	1,124,037
Treasury	97,257	<b>673,005</b>	575,748	469,788	655,617	694,413	563,376
Community Development	(3,300)	<b>126,500</b>	129,800	124,345	134,966	135,171	109,882
Capital Financing Charges	(100,000)	<b>733,934</b>	833,934	833,934	783,934	1,205,667	746,934
Human Resources	36,100	<b>259,425</b>	223,325	221,748	172,225	160,758	34,889
Information Technology	20,199	<b>735,200</b>	715,001	682,630	462,693	438,317	445,167
Fire	63,089	<b>1,347,995</b>	1,284,906	1,202,797	1,247,838	1,192,514	1,271,175
Emergency Management	13,300	<b>58,200</b>	44,900	37,606	41,600	42,194	20,686
Building	-	-	-	11,225	-	-	-
By-Law Enforcement	646	<b>119,390</b>	118,744	110,196	125,050	124,931	13,741
Dock Lighting	25	<b>5,100</b>	5,075	2,201	5,075	3,597	3,737
Cemeteries	19,941	<b>28,800</b>	8,860	26,485	31,768	14,296	2,092
Parks	(45,016)	<b>552,000</b>	597,016	552,132	549,965	532,152	445,297
Community Centres	(12,271)	<b>548,700</b>	560,971	490,014	538,551	432,128	314,467
Arenas	16,883	<b>589,500</b>	572,617	561,762	536,040	484,480	391,749
Swimming	(986)	<b>18,202</b>	19,188	17,842	17,696	9,064	18,526
Facilities	(10,816)	<b>230,400</b>	241,216	227,370	225,988	214,085	209,229
Library	(2,010)	<b>462,865</b>	464,875	445,149	431,246	417,299	455,387
Trails	(50)	<b>23,500</b>	23,550	23,354	17,844	10,266	14,040
Planning	(103,572)	<b>813,953</b>	917,525	740,912	674,325	651,032	459,745
Grants to Organizations	(11,757)	<b>134,150</b>	145,907	157,771	149,096	141,756	137,297
Health Hub/Wellness Centre	-	<b>34,900</b>	34,900	34,454	30,000	29,429	20,647
Roads	(21,412)	<b>3,638,717</b>	3,660,129	3,267,288	3,745,016	3,302,519	3,228,200
Private Signage	-	-	-	-	7,000	-	-
<b>Net Expenditures</b>	<b>237,445</b>	<b>12,990,251</b>	<b>12,752,806</b>	<b>11,883,951</b>	<b>12,076,213</b>	<b>11,697,292</b>	<b>10,281,216</b>
Additional Revenue							
Penalties & Interest	40,000	(510,000)	(550,000)	(549,510)	(550,000)	(476,483)	(492,957)
Supplemental Taxes	(30,000)	(150,000)	(120,000)	(154,664)	(120,000)	(151,526)	(93,888)
Payments-In-Lieu of Taxes	10,000	(45,000)	(55,000)	(40,392)	(55,000)	(48,092)	(40,177)
<b>Levy Requirement</b>	<b>257,445</b>	<b>12,285,251</b>	<b>12,027,806</b>	<b>11,139,386</b>	<b>11,351,213</b>	<b>11,021,190</b>	<b>9,654,193</b>
<b>% Budget to Budget Levy</b>			<b>2.14%</b>				
<b>Tax Rate Implication</b>			<b>-1.43%</b>				
<b>Increase on a \$100,000 residential assessment</b>			<b>(\$1.75)</b>				

**\$120,000 = "+/-" 1%**

**Appendix II - TOWNSHIP OF MUSKOKA LAKES  
2020 OPERATING BUDGET - SUMMARY BY EXPENDITURE**

	Budget	Budget		Actual	Budget	Actual	Actual
Account Description	Change	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenue</b>							
Non-tax revenue	(602,626)	(3,664,170)	(3,061,544)	(3,952,881)	(2,807,658)	(3,438,367)	(3,640,142)
Transfer from reserves	58,131	(61,500)	(119,631)	(34,171)	(107,300)	(69,051)	(225,838)
	<b>(544,495)</b>	<b>(3,725,670)</b>	<b>(3,181,175)</b>	<b>(3,987,052)</b>	<b>(2,914,958)</b>	<b>(3,507,418)</b>	<b>(3,865,980)</b>
<b>Expenditures</b>							
Wages & benefits	410,037	7,250,356	6,840,319	6,581,871	6,442,442	6,178,135	5,785,580
Roads operations	(352,042)	2,099,891	2,451,933	2,060,162	2,524,785	2,040,272	2,241,163
Legal, audit, & consulting	41,680	276,100	234,420	128,611	299,920	155,520	124,008
General supplies & services	(189,650)	662,320	851,970	804,292	590,510	568,709	404,569
Purchase of Goods and Services	(40,801)	108,800	149,601	117,541	148,813	135,183	150,783
Utilities	(22,658)	431,845	454,503	446,595	486,745	477,458	429,370
Insurance	194,036	836,600	642,564	788,528	530,371	619,523	581,230
Communications & IT	(4,744)	415,000	419,744	364,159	394,523	375,927	470,930
Building maintenance	(77,290)	198,880	276,170	195,212	373,400	273,819	312,436
Equipment maintenance & rental	(102,530)	277,370	379,900	264,113	321,000	350,666	358,126
Education, conferences, fees	(55,121)	213,325	268,446	219,298	255,516	198,014	236,950
Promotion & grants	(3,757)	179,150	182,907	194,020	172,616	165,677	172,141
Interest, bank charges, financing	2,500	146,202	143,702	149,773	141,066	146,808	143,021
Election	(12,000)	-	12,000	2,662	100,000	66,051	1,572
Write-offs	4,000	44,000	40,000	48,878	25,000	34,797	17,912
Fuel & lubricants	(8,900)	49,700	58,600	51,888	50,100	61,926	54,584
Agreements	(1,703)	40,000	41,703	38,900	41,703	46,410	41,586
Postage & tax billing	(2,000)	44,100	46,100	44,604	45,000	46,203	44,489
Uniforms & clothing	-	24,400	24,400	24,159	27,400	25,037	26,203
Transfers to reserves	1,002,883	3,417,882	2,414,999	3,345,738	2,020,261	3,238,573	2,550,542
<b>Total Expenses</b>	<b>781,940</b>	<b>16,715,921</b>	<b>15,933,981</b>	<b>15,871,004</b>	<b>14,991,171</b>	<b>15,204,709</b>	<b>14,147,196</b>
<b>Net Expenditures</b>	<b>237,445</b>	<b>12,990,251</b>	<b>12,752,806</b>	<b>11,883,951</b>	<b>12,076,213</b>	<b>11,697,292</b>	<b>10,281,216</b>
<b>Additional Revenue</b>							
Tax related revenue	20,000	(705,000)	(725,000)	(744,565)	(725,000)	(676,101)	(627,023)
<b>Levy requirement</b>	<b>(257,445)</b>	<b>(12,285,251)</b>	<b>(12,027,806)</b>	<b>(11,139,386)</b>	<b>(11,351,213)</b>	<b>(11,021,190)</b>	<b>(9,654,193)</b>
<b>% Budget to Budget Levy</b>				<b>2.14%</b>			
<b>Tax Rate Implication</b>				<b>-1.43%</b>			
<b>Increase on a \$100,000 residential assessment</b>				<b>(\$1.75)</b>			

COUNCIL						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Expenses</b>						
Wages & Benefits	293,275	297,200	292,192	225,800	225,153	222,165
Mileage	6,500	6,500	5,277	6,500	3,461	4,323
Telephone	1,000	2,000	697	2,000	892	592
Fees, Conferences	10,000	12,000	9,206	10,000	1,385	3,957
Purchase of Goods & Services	3,000	15,500	13,600	27,500	27,974	19,878
<b>Total Expenses</b>	<b>313,775</b>	<b>333,200</b>	<b>320,973</b>	<b>271,800</b>	<b>258,866</b>	<b>250,916</b>
<b>Net Expenditures</b>	<b>313,775</b>	<b>333,200</b>	<b>320,973</b>	<b>271,800</b>	<b>258,866</b>	<b>250,916</b>
\$ Over/(Under) 2019 Budget	(19,425)					
% Over/(Under) 2019 Budget	-5.8%					
Non-Tax Revenue	-	-	-	-	-	-
Expenses	313,775	333,200	320,973	271,800	258,866	250,916

CLERK						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Road Closing Application Fees	(13,800)	(13,800)	(17,250)	(13,800)	(21,400)	(11,400)
Licence Agreement Fees	(2,400)	(2,400)	(700)	(1,500)	(4,100)	(750)
Legal/Misc recoverable	(1,000)	(1,000)	(1,180)	-	11,025	(940)
Trailer Licences	(7,680)	(7,680)	(6,880)	(4,200)	(4,280)	(3,680)
Overhead Revenue	(35,000)	(35,000)	(35,000)	(30,000)	(30,000)	(30,000)
Freedom of Information Revenue	(700)	(700)	(249)	(700)	(227)	(1,030)
Lottery Licences	(200)	(200)	(244)	(100)	(401)	(75)
Liquor Licenses	(400)	(400)	(250)	-	-	-
Photocopies/Office Supplies	(600)	(600)	(755)	(500)	(1,051)	(330)
Library Service Fee	(1,500)	(1,220)	(1,220)	(1,220)	(1,220)	(1,220)
Other	-	(41,800)	(706)	-	-	(120)
Transfer from Reserve Funds	-	(12,000)	(2,662)	(100,000)	(66,051)	(1,572)
<b>Total Revenues</b>	<b>(63,280)</b>	<b>(116,800)</b>	<b>(67,096)</b>	<b>(152,020)</b>	<b>(117,705)</b>	<b>(51,118)</b>
<b>Expenses</b>						
<b>Wages &amp; Benefits</b>	<b>762,300</b>	<b>726,200</b>	<b>702,488</b>	<b>695,400</b>	<b>680,576</b>	<b>643,489</b>
WSIB	128,900	118,000	107,578	86,900	126,484	88,143
Office Supplies	10,000	13,000	9,442	13,000	8,602	9,111
Canteen	1,500	3,500	1,544	3,500	1,628	1,485
Cleaning Supplies	3,000	2,300	3,838	2,100	2,771	2,254
Mileage	2,000	3,000	1,598	3,000	2,074	1,754
Postage	10,000	12,000	9,471	15,000	10,421	15,286
Telephone	1,600	1,600	1,487	1,500	1,230	8,205
Advertising	2,000	2,500	668	5,000	1,360	1,006
Legal	100,000	127,000	112,304	125,000	57,281	54,157
Insurance	315,500	160,000	286,782	150,000	198,934	164,781
Building Maintenance	30,000	47,500	28,532	41,000	38,837	57,172
Utilites	58,400	53,000	57,721	54,000	54,874	44,702
Garbage Disposal	1,620	1,620	1,383	1,300	1,648	1,478
Caretaking	-	-	819	-	860	-
Fees, Conferences, Memberships	20,000	15,500	15,190	13,500	12,910	14,869
Elections	-	12,000	2,662	100,000	66,051	1,572
Education & Training	5,000	6,000	3,116	7,200	3,002	989
Purchase of Goods & Services	12,500	17,500	12,448	17,500	18,285	21,983
Survey	-	3,000	-	4,000	-	-
Consultants Fees	-	3,000	-	5,000	3,236	5,877
Transfer to Reserve Funds	141,000	30,000	30,000	29,000	29,000	36,842
<b>Total Expenses</b>	<b>1,605,320</b>	<b>1,358,220</b>	<b>1,389,072</b>	<b>1,372,900</b>	<b>1,320,063</b>	<b>1,175,155</b>
<b>Net Expenditures</b>	<b>1,542,040</b>	<b>1,241,420</b>	<b>1,321,977</b>	<b>1,220,880</b>	<b>1,202,358</b>	<b>1,124,037</b>
\$ Over/(Under) 2019 Budget	300,620					
% Over/(Under) 2019 Budget	24.2%					
Non-Tax Revenue	(63,280)	(116,800)	(67,096)	(152,020)	(117,705)	(51,118)
Expenses	1,605,320	1,358,220	1,389,072	1,372,900	1,320,063	1,175,155

<b>COMMUNICATIONS/ECONOMIC DEVELOPMENT</b>						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Advertising	-	(4,500)	(3,450)	(4,500)	(3,350)	-
Other Grants	-	-	-	-	-	(8,366)
Visitors' Centre Revenue	-	-	-	-	(1,130)	(990)
Filming Permit	-	-	(442)	-	-	(713)
Community Policing Grant	-	-	-	(4,600)	-	-
<b>Total Revenues</b>	<b>-</b>	<b>(4,500)</b>	<b>(3,892)</b>	<b>(9,100)</b>	<b>(4,480)</b>	<b>(10,069)</b>
<b>Expenses</b>						
Wages & Benefits	97,000	88,800	88,392	81,500	81,186	53,465
Mileage	1,500	1,500	985	1,500	1,275	1,395
Fees, Conferences	2,000	2,000	2,592	2,000	1,863	2,314
Purchase of Goods & Services	1,000	2,000	126	2,000	272	935
Communications	4,000	24,000	21,334	25,500	24,535	13,444
FedNor Project	-	-	-	-	-	12,932
Contracted Services	-	10,000	9,325	9,000	10,000	22,932
Transfer to Reserve Funds	20,000	5,000	5,000	5,000	5,000	5,000
Telephone	1,000	1,000	552	2,500	852	1,731
Consultants Fees	-	-	-	-	-	-
Visitor Centre Kiosk Costs	-	-	-	15,066	13,645	17,798
<b>Total Expenses</b>	<b>126,500</b>	<b>134,300</b>	<b>128,237</b>	<b>144,066</b>	<b>139,651</b>	<b>119,951</b>
<b>Net Expenditures</b>	<b>126,500</b>	<b>129,800</b>	<b>124,345</b>	<b>134,966</b>	<b>135,171</b>	<b>109,882</b>
\$ Over/(Under) 2019 Budget	(3,300)					
% Over/(Under) 2019 Budget	-2.5%					
Non-Tax Revenue	-	(4,500)	(3,892)	(9,100)	(4,480)	(10,069)
Expenses	126,500	134,300	128,237	144,066	139,651	119,951



<b>BUILDING SERVICES</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Revenues</b>						
Summer Student Grants	-	-	-	-	-	(1,539)
Building Permits	(1,400,000)	(1,131,984)	(1,554,434)	(1,100,000)	(1,429,727)	(1,571,823)
Septic Fees	(10,000)	(10,000)	(7,800)	(10,000)	(9,300)	(13,700)
Transfer from Reserve	-	(24,131)	-	-	-	-
<b>Total Revenues</b>	<b>(1,410,000)</b>	<b>(1,166,115)</b>	<b>(1,562,234)</b>	<b>(1,110,000)</b>	<b>(1,439,027)</b>	<b>(1,587,062)</b>
<b>Expenses</b>						
Wages & Benefits	975,000	962,385	899,604	844,809	861,049	788,089
Office Supplies	1,000	1,000	1,870	1,000	1,059	1,089
Mileage	5,000	5,000	3,184	5,000	3,360	4,977
Telephone	3,500	5,600	2,533	2,600	2,245	2,601
Legal	10,000	10,000	253	-	-	-
Insurance	92,200	81,000	83,773	71,652	78,897	77,858
Fees, Conferences	20,000	26,130	7,214	11,000	10,852	6,071
Vehicle Maintenance	22,000	32,000	21,900	32,000	30,537	23,614
Education & Training	2,000	-	10,565	-	945	67
Purchase of Goods & Services	5,000	5,000	2,558	5,000	3,349	2,628
Overhead Charges	35,000	35,000	35,000	30,000	30,000	30,000
Clothing	3,000	3,000	3,018	3,000	2,873	2,653
Transfer to Reserves	236,300	-	501,987	103,939	413,861	647,416
<b>Total Expenses</b>	<b>1,410,000</b>	<b>1,166,115</b>	<b>1,573,459</b>	<b>1,110,000</b>	<b>1,439,027</b>	<b>1,587,062</b>
<b>Net Expenditures</b>	<b>-</b>	<b>-</b>	<b>11,224.70</b>	<b>-</b>	<b>-</b>	<b>-</b>
\$ Over/(Under) 2019 Budget	-					
% Over/(Under) 2019 Budget	0.00%					
Non-Tax Revenue	(1,410,000)	(1,166,115)	(1,562,234)	(1,110,000)	(1,439,027)	(1,587,062)
Expenses	1,410,000	1,166,115	1,573,459	1,110,000	1,439,027	1,587,062

**BY-LAW ENFORCEMENT**

	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Dog Tags	(810)	(750)	(805)	(750)	(735)	(890)
Court payments	(4,000)	(4,000)	(5,077)	(4,500)	(2,898)	(9,000)
Fines	(2,500)	(3,500)	(3,535)	(5,000)	(1,801)	(3,158)
Business Licences	(1,500)	(1,500)	(875)	(1,500)	(1,355)	(1,635)
Transfer from Reserve	-	-	-	-	-	(64,059)
<b>Total Revenues</b>	<b>(8,810)</b>	<b>(9,750)</b>	<b>(10,292)</b>	<b>(11,750)</b>	<b>(6,789)</b>	<b>(78,742)</b>
<b>Expenses</b>						
<b>Wages &amp; Benefits</b>	<b>96,000</b>	<b>94,194</b>	<b>92,762</b>	<b>85,300</b>	<b>86,657</b>	<b>62,371</b>
Mileage	-	-	117	1,500	-	12
Telephone	600	1,000	542	1,000	574	432
Vehicle Maintenance	3,000	3,000	98	3,000	2,060	5,610
Purchase of Goods & Services	10,000	12,000	8,847	12,000	7,363	7,505
Gas & Oil	4,000	4,000	3,601	2,500	4,395	2,841
Clothing	1,800	1,500	1,722	1,500	672	946
Transfer to Reserves	12,800	12,800	12,800	30,000	30,000	12,766
<b>Total Expenses</b>	<b>128,200</b>	<b>128,494</b>	<b>120,488</b>	<b>136,800</b>	<b>131,720</b>	<b>92,483</b>
<b>Net Expenditures</b>	<b>119,390</b>	<b>118,744</b>	<b>110,196</b>	<b>125,050</b>	<b>124,931</b>	<b>13,741</b>
\$ Over/(Under) 2019 Budget	646					
% Over/(Under) 2019 Budget	0.54%					
Non-Tax Revenue	(8,810)	(9,750)	(10,292)	(11,750)	(6,789)	(78,742)
Expenses	128,200	128,494	120,488	136,800	131,720	92,483

<b>TREASURY</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Revenues</b>						
General R&F Levy	(600)	-	(569)	-	(605)	(611)
Tax Certificates	(20,000)	(24,655)	(20,580)	(24,655)	(23,230)	(24,700)
Tax Registrations	(20,000)	(15,000)	(29,342)	(5,000)	(10,400)	(35,700)
Government Revenue (Power Dam)	(22,495)	-	(22,491)	-	(22,491)	(22,491)
Sundry Revenue	(66,560)	(25,000)	(65,345)	(500)	10,300	(2,149)
Interest Earned	(355,000)	(280,000)	(497,634)	(125,000)	(354,217)	(181,905)
US Exchange	(1,340)	(1,340)	(803)	(1,340)	(56)	242
Maps	(200)	(200)	(90)	(45)	(165)	(90)
Library Service Fee	(6,000)	(5,961)	(5,961)	(5,961)	(5,961)	(5,961)
Burgess Hydro Facility	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
<b>Total Revenues</b>	<b>(510,195)</b>	<b>(370,156)</b>	<b>(660,814)</b>	<b>(180,501)</b>	<b>(424,825)</b>	<b>(291,364)</b>
<b>Expenses</b>						
<b>Wages &amp; Benefits</b>	<b>679,000</b>	<b>542,500</b>	<b>507,283</b>	<b>614,300</b>	<b>579,277</b>	<b>575,787</b>
Mileage	700	980	210	980	403	1,025
Telephone	300	520	247	520	262	205
Legal	500	500	-	500	-	1,175
Audit	28,000	25,000	28,481	20,000	22,768	28,028
Tax Billing	34,100	34,100	35,133	30,000	35,782	29,203
Fees, Conferences	4,500	3,691	2,672	3,691	2,036	2,067
Purchase of Goods & Services	3,100	3,113	1,441	3,113	2,218	3,806
Consultants Fees	15,000	2,000	3,017	2,000	1,953	-
911 Supplies	2,000	2,000	93	2,000	(1,510)	310
Memberships	5,000	2,000	1,655	2,000	1,642	1,209
Interest & Bank Charges	12,000	9,500	15,721	7,014	12,578	8,884
Tax Adjustments - Lower Tier	40,000	37,000	46,212	22,000	34,797	17,912
Tax Adjustment - Heritage Designation	4,000	3,000	2,665	3,000	-	-
Transfer to Reserve Funds	355,000	280,000	485,772	125,000	427,032	185,128
<b>Total Expenses</b>	<b>1,183,200</b>	<b>945,904</b>	<b>1,130,602</b>	<b>836,118</b>	<b>1,119,238</b>	<b>854,740</b>
<b>Net Expenditures</b>	<b>673,005</b>	<b>575,748</b>	<b>469,788</b>	<b>655,617</b>	<b>694,413</b>	<b>563,376</b>
\$ Over/(Under) 2019 Budget	97,257					
% Over/(Under) 2019 Budget	16.9%					
Non-Tax Revenue	(510,195)	(370,156)	(660,814)	(180,501)	(424,825)	(291,364)
Expenses	1,183,200	945,904	1,130,602	836,118	1,119,238	854,740

<b>CAPITAL FINANCING</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Expenses</b>						
Debenture	134,052	134,052	134,052	134,052	134,052	134,052
Transfer to Reserves	132,882	132,882	132,882	132,882	132,882	132,882
Capital Levy Transfer to Reserve	467,000	567,000	567,000	517,000	938,732	480,000
<b>Total Expenses</b>	<b>733,934</b>	<b>833,934</b>	<b>833,934</b>	<b>783,934</b>	<b>1,205,667</b>	<b>746,934</b>
<b>Net Expenditures</b>	<b>733,934</b>	<b>833,934</b>	<b>833,934</b>	<b>783,934</b>	<b>1,205,667</b>	<b>746,934</b>
\$ Over/(Under) 2019 Budget	(100,000)					
% Over/(Under) 2019 Budget	-12.0%					
Non-Tax Revenue	-	-	-	-	-	-
Expenses	733,934	833,934	833,934	783,934	1,205,667	746,934

GRANTS						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Transfer from Reserves	(21,500)	(8,500)	-	-	-	-
<b>Total Revenues</b>	<b>(21,500)</b>	<b>(8,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses</b>						
Attainable Housing	21,500	8,500	-	-	-	-
Festival and Events Grant	32,650	20,000	31,880	-	-	-
Community Grant	20,000	20,000	19,000	40,709	33,369	17,135
Operating Grant	73,000	97,407	98,391	99,907	99,907	83,966
Canada 150 Grants	-	-	-	-	-	27,716
Transfer to Reserves	8,500	8,500	8,500	8,480	8,480	8,480
<b>Total Expenses</b>	<b>155,650</b>	<b>154,407</b>	<b>157,771</b>	<b>149,096</b>	<b>141,756</b>	<b>137,297</b>
<b>Net Expenditures</b>	<b>134,150</b>	<b>145,907</b>	<b>157,771</b>	<b>149,096</b>	<b>141,756</b>	<b>137,297</b>
\$ Over/(Under) 2019 Budget	(11,757)					
% Over/(Under) 2019 Budget	-8.1%					
Non-Tax Revenue	(21,500)	(8,500)	-	-	-	-
Expenses	168,300	154,407	170,151	149,096	141,756	137,297

<b>INFORMATION TECHNOLOGY</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Revenues</b>						
Library IT Services	(17,000)	(10,900)	(10,900)	(15,000)	(15,000)	-
<b>Revenues</b>	<b>(17,000)</b>	<b>(10,900)</b>	<b>(10,900)</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>-</b>
<b>Expenses</b>						
Telephone	8,000	7,600	7,936	7,600	7,858	8,205
Equipment Rental and Repair	26,000	25,100	24,007	31,000	23,291	25,985
Insurance	11,400	10,000	10,342	-	-	-
Purchase of Good & Services	6,300	5,000	4,090	5,000	5,135	5,442
Consulting Fees	100,000	5,000	-	10,000	2,269	261
Fully Managed Services	149,800	155,182	144,548	177,325	176,348	283,623
Annual Licence Fees	164,100	103,822	96,304	58,092	51,871	28,813
Circuit cost (Internet)	15,900	17,380	9,485	13,716	12,303	11,852
Computer Allowance	6,000	13,000	13,000	6,000	5,281	5,986
Transfer to Reserves for new computer equipment/software systems/cyber security/disaster recovery/business continuity	264,700	383,817	383,817	168,960	168,960	75,000
<b>Total Expenses</b>	<b>752,200</b>	<b>725,901</b>	<b>693,530</b>	<b>477,693</b>	<b>453,317</b>	<b>445,167</b>
<b>Net Expenditures</b>	<b>735,200</b>	<b>715,001</b>	<b>682,630</b>	<b>462,693</b>	<b>438,317</b>	<b>445,167</b>
\$ Over/(Under) 2019 Budget	20,199					
% Over/(Under) 2019 Budget	2.83%					
Non-Tax Revenue	(17,000)	(10,900)	(10,900)	(15,000)	(15,000)	-
Expenses	752,200	725,901	693,530	477,693	453,317	445,167

<b>FIRE DEPARTMENT CONSOLIDATED</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>General Revenues</b>						
Medical Response Revenue	(16,000)	(30,000)	(15,857)	(30,000)	(30,504)	(30,150)
Agreements	(11,000)	(36,179)	(30,800)	(36,179)	(34,549)	(25,370)
Cost Recoveries	(34,000)	(25,000)	(35,113)	(15,000)	(41,458)	(1,960)
False Alarms	(26,000)	(11,000)	(26,474)	(6,000)	(23,648)	(9,229)
Fire Permits	(11,000)	(7,500)	(11,100)	(5,000)	(9,945)	(8,465)
Prevention / Investigation	(1,500)	(3,000)	(1,490)	(1,000)	(8,580)	(6,400)
Fire Marque Recoveries	(27,000)	(15,000)	(27,201)	(25,000)	(29,902)	(17,272)
<b>Total Revenues</b>	<b>(126,500)</b>	<b>(127,679)</b>	<b>(148,033)</b>	<b>(118,179)</b>	<b>(178,586)</b>	<b>(98,845)</b>
<b>Expenses</b>						
<b>General</b>						
Wages & Benefits	<b>488,000</b>	470,354	497,893	408,132	411,102	384,823
Cleaning Supplies	1,500	1,500	493	300	771	367
Mileage	2,000	2,500	2,038	1,500	3,227	2,271
Telephone	1,600	1,800	1,569	1,800	1,734	1,602
VFIS Insurance	22,000	18,000	17,997	18,000	14,341	12,024
Insurance	92,200	81,000	85,140	73,354	80,771	79,707
Equipment Rental & Repair	30,000	37,000	48,004	37,000	28,393	45,244
Fees, Conferences	14,500	14,500	15,148	14,500	14,894	13,092
Agreements	40,000	41,703	38,900	41,703	46,410	41,586
Education & Training	98,500	140,000	93,699	140,000	122,781	133,318
Radios	12,000	38,000	25,234	38,000	42,594	40,554
Purchase of Goods & Services	18,000	18,500	17,034	18,500	18,555	25,710
Gas & Oil	12,000	12,000	11,386	9,000	16,701	13,904
Fire Hydrants	13,000	12,000	12,350	12,000	11,970	10,070
Health & Safety Committee	1,000	3,000	430	3,000	943	3,704
Uniforms & Accessories	8,000	9,400	9,202	9,400	10,224	12,461
Meeting Remuneration	5,500	-	5,539	1,000	3,374	505
Supervisory Honorarium	16,000	16,500	14,678	16,000	15,773	14,508
Medical Supplies	2,000	5,000	1,022	5,000	3,465	1,246
Safety Clothing	6,000	9,000	3,862	9,000	5,862	7,166
Recognition & Awards	10,000	7,000	9,563	7,000	8,172	8,048
Personnel wellness and safety	6,000	10,000	5,342	10,000	13,267	5,599
Public Education	7,000	8,200	7,087	8,200	8,162	8,363
Transfer to Reserve Funds	110,000	15,000	14,092	20,000	-	21,179
<b>General Expenses</b>	<b>1,016,800</b>	<b>971,957</b>	<b>937,703</b>	<b>902,389</b>	<b>883,483</b>	<b>887,052</b>
Remuneration	<b>295,000</b>	280,813	272,088	292,813	273,950	263,278
Telephone	<b>8,820</b>	8,820	6,800	8,820	7,282	6,917
Building Repairs & Maintenance	<b>21,360</b>	22,650	21,194	34,650	23,760	39,922
Utilities	<b>46,745</b>	45,845	45,934	45,845	47,346	47,822
Vehicle & Boat Maintenance	<b>67,400</b>	58,200	46,301	57,200	109,127	106,454
Boat Rental & Storage	3,770	2,500	305	2,500	3,734	594
Gas & Oil	14,600	21,800	20,505	21,800	22,418	17,980
<b>Total Station Expenses</b>	<b>457,695</b>	<b>440,628</b>	<b>413,127</b>	<b>463,628</b>	<b>487,617</b>	<b>482,967</b>
<b>Total Expenses</b>	<b>1,474,495</b>	<b>1,412,585</b>	<b>1,350,831</b>	<b>1,366,017</b>	<b>1,371,100</b>	<b>1,370,020</b>

<b>FIRE DEPARTMENT CONSOLIDATED</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Net Expenditures</b>	<b>1,347,995</b>	<b>1,284,906</b>	<b>1,202,797</b>	<b>1,247,838</b>	<b>1,192,514</b>	<b>1,271,175</b>
\$ Over/(Under) 2019 Budget	63,089					
% Over/(Under) 2019 Budget	4.91%					
Non-Tax Revenue	(126,500)	(127,679)	(148,033)	(118,179)	(178,586)	(98,845)
Expenses	1,474,495	1,412,585	1,350,831	1,366,017	1,371,100	1,370,020



**EMERGENCY MANAGEMENT**

<b>Account Description</b>	<b>Budget 2020</b>	<b>Budget 2019</b>	<b>Actual 2019 (Dec 31)</b>	<b>Budget 2018</b>	<b>Actual 2018</b>	<b>Actual 2017</b>
<b>Revenues</b>						
Transfer from Organizational Reserve		-	-	-	-	(27,710)
<b>Total Revenues</b>	-	-	-	-	-	<b>(27,710)</b>
<b>Expenses</b>						
Wages & Benefits	33,400	30,900	28,915	27,600	29,419	27,822
Equipment Rental & Repair	7,000	7,000	2,585	7,000	5,943	4,446
Education & Training	500	700	695	700	585	350
Purchase of Goods & Services	3,000	3,500	4,640	3,500	3,939	4,533
Gas & Oil	500	1,000	1	1,000	417	896
Training & Exercises	300	300	701	300	305	-
Public Awareness & Education	3,500	1,500	68	1,500	1,586	-
Transfer to Reserve Funds	10,000	-	-	-	-	10,350
<b>Total Expenses</b>	<b>58,200</b>	<b>44,900</b>	<b>37,606</b>	<b>41,600</b>	<b>42,194</b>	<b>48,396</b>
<b>Net Expenditures</b>	<b>58,200</b>	<b>44,900</b>	<b>37,606</b>	<b>41,600</b>	<b>42,194</b>	<b>20,686</b>
\$ Over/(Under) 2019 Budget	13,300					
% Over/(Under) 2019 Budget	29.62%					
Non-Tax Revenue	-	-		-	-	(27,710)
Expenses	58,200	44,900	37,606	41,600	42,194	48,396

<b>HUMAN RESOURCES/HEALTH &amp; SAFETY</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Revenues</b>						
Agreements	-	-	-	-	(5,000)	-
Transfer from Reserve	-	-	-	-	-	(78,501)
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(5,000)</b>	<b>(78,501)</b>
<b>Expenses</b>						
Library Service Fee	(3,500)	(900)	(900)	(900)	(900)	(900)
Wages & Benefits	199,700	179,800	176,256	126,600	129,766	52,970
Mileage	500	500	104	500	181	444
Fees, Conferences	2,000	1,500	1,545	1,100	903	1,092
Education & Training	25,725	25,725	27,366	25,725	16,068	40,510
Purchase of Goods & Services	1,500	3,000	176	6,000	4,019	14,147
Health & Safety	5,000	5,000	2,800	8,800	4,802	1,260
Staff Recognition	15,000	-	-	-	-	-
Recruitment	10,000	5,000	13,396	1,000	3,765	2,006
Consultants	-	2,500	-	2,500	941	687
Telephone	-	300	105	-	314	274
Transfer to Education Reserve	-	-	-	-	5,000	-
<b>Total Expenses</b>	<b>259,425</b>	<b>223,325</b>	<b>221,748</b>	<b>172,225</b>	<b>165,758</b>	<b>113,390</b>
<b>Net Expenditures</b>	<b>259,425</b>	<b>223,325</b>	<b>221,748</b>	<b>172,225</b>	<b>160,758</b>	<b>34,889</b>
\$ Over/(Under) 2019 Budget	36,100					
% Over/(Under) 2019 Budget	16.16%					
Non-Tax Revenue	-	-	-	-	(5,000)	(78,501)
Expenses	259,425	223,325	221,748	172,225	165,758	113,390

LIBRARY						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Operating Revenues</b>						
Donations	-	(500)	(817)	(500)	(2,796)	(599)
Other Grants & Rebates	(1,000)	(15,000)	(15,553)	(15,000)	(850)	(1,269)
Provincial Operating Grant	(49,085)	(49,085)	(49,085)	(49,085)	(49,085)	(49,085)
Self Generated Revenue	(9,000)	(5,000)	(10,216)	(14,000)	(11,634)	(13,347)
Self Generated Revenue (HST)	(1,500)	(1,500)	(1,846)	(2,500)	(1,822)	(1,877)
Interest Earned	-	-	-	-	-	(72)
<b>Total Revenues</b>	<b>(60,585)</b>	<b>(71,085)</b>	<b>(77,518)</b>	<b>(81,085)</b>	<b>(66,187)</b>	<b>(66,249)</b>
<b>Operating Expenses</b>						
Occupancy Costs	68,800	66,400	60,618	63,400	51,214	56,772
Wages & Benefits	357,800	317,910	324,991	312,901	297,384	282,074
Office Supplies	1,500	1,800	1,862	1,800	1,973	1,356
Cleaning Supplies	1,200	1,200	839	1,200	844	906
Mileage	500	500	322	500	95	165
Telephone	1,500	1,800	1,529	1,800	3,963	1,534
Advertising	-	500	51	500	71	122
Equipment Rental & Repair	-	3,000	-	3,000	1,035	1,819
Caretaking	15,000	15,500	13,878	15,000	14,922	13,932
Fees, Conferences	3,000	1,000	646	1,000	416	620
Purchase of Goods & Services	6,000	7,700	6,142	5,000	8,423	2,884
Township Grant	-	-	-	-	-	-
Computer Services	17,000	17,000	11,846	24,730	22,337	40,857
Programs	1,000	1,500	940	1,500	1,295	1,645
Interest & Bank Charges	150	150	-	-	178	86
Transfer to Reserve	50,000	100,000	100,000	80,000	80,000	119,957
<b>Total Expenses</b>	<b>523,450</b>	<b>535,960</b>	<b>523,664</b>	<b>512,331</b>	<b>484,152</b>	<b>524,730</b>
<b>Operating Net Expenditures</b>	<b>462,865</b>	<b>464,875</b>	<b>446,146</b>	<b>431,246</b>	<b>417,965</b>	<b>458,480</b>
<b>Restricted Revenues</b>						
Donations	(2,500)	(3,000)	(3,285)	(5,000)	309	(3,405)
Other Grants & Rebates	(2,500)	(5,500)	(2,276)	(5,000)	(7,004)	(7,921)
	<b>(5,000)</b>	<b>(8,500)</b>	<b>(5,561)</b>	<b>(10,000)</b>	<b>(6,695)</b>	<b>(11,326)</b>
<b>Restricted Operating Expenses</b>						
Purchase of Goods & Services	1,000	4,500	878	5,500	(37)	2,402
Programs	4,000	4,000	3,686	3,500	6,066	5,831
Computer Services	-	-	-	1,000	-	-
	<b>5,000</b>	<b>8,500</b>	<b>4,564</b>	<b>10,000</b>	<b>6,029</b>	<b>8,233</b>
<b>Restricted Net Expenditures</b>	<b>-</b>	<b>-</b>	<b>(997)</b>	<b>-</b>	<b>(665.89)</b>	<b>(3,093)</b>
<b>Total Net Expenditures</b>	<b>462,865</b>	<b>464,875</b>	<b>445,149</b>	<b>431,246</b>	<b>417,299</b>	<b>455,387</b>
\$ Over/(Under) 2019 Budget	(2,010)					
% Over/(Under) 2019 Budget	-0.43%					
Non-Tax Revenue	(65,585)	(79,585)	(83,079)	(91,085)	(72,882)	(77,576)
Expenses	528,450	544,460	528,228	522,331	490,181	532,963

PLANNING						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Deeming By-Law	(3,500)	(3,000)	(3,800)	(3,000)	(1,600)	(5,600)
Official Plan Amendment	(2,000)	(2,000)	(5,500)	(1,275)	(2,525)	375
Zoning Amendment	(52,000)	(50,000)	(60,113)	(50,000)	(58,138)	(57,925)
Zoning & By-Law Information	(25,000)	(25,000)	(24,625)	(22,000)	(32,250)	(28,775)
Heritage Designation Application	-	-	-	-	(200)	(100)
Site Plan	(75,000)	(65,000)	(68,425)	(62,000)	(61,950)	(60,813)
Minor Variance	(65,000)	(55,000)	(96,800)	(55,000)	(66,500)	(57,250)
Severances / Consents	(72,000)	(65,000)	(59,925)	(65,000)	(71,600)	(79,151)
Legal/Misc Recovered	(2,500)	(5,000)	-	(5,000)	(2,379)	(987)
Subdivision/Condo Agreement	(1,900)	-	(1,900)	-	-	-
Consultants Recoverable	(7,000)	(7,000)	(2,400)	(6,000)	(10,863)	(4,505)
Tree Pres. & Site Alt.	(500)	(500)	(1,000)	(1,500)	(1,000)	-
Solar Farms GE/Cell Towers CT	(1,500)	(1,500)	(3,000)	-	(3,000)	(2,250)
Transfer from Planning Reserves	(40,000)	(70,000)	(29,397)	-	-	(2,595)
Transfer from Bala Heritage Reserve	-	(5,000)	(2,112)	(7,300)	(3,000)	-
<b>Total Revenue</b>	<b>(347,900)</b>	<b>(354,000)</b>	<b>(358,997)</b>	<b>(278,075)</b>	<b>(315,004)</b>	<b>(299,575)</b>
<b>Expenses</b>						
Wages & Benefits	740,353	709,025	644,851	647,100	616,794	606,836
Office Supplies	1,000	1,000	1,232	1,000	627	601
Mileage	1,000	500	1,538	3,000	1,161	3,168
Telephone	1,000	1,000	746	1,000	841	829
Advertising	6,000	2,000	2,614	2,000	-	1,403
Legal - Other	75,000	125,000	175,742	30,000	188,597	30,651
Fees, Conferences	9,000	7,000	5,230	7,000	2,844	5,282
Education & Training	2,000	2,000	2,443	2,000	1,848	1,908
Purchase of Goods & Services	13,000	11,000	10,567	11,000	10,324	12,138
Heritage Committee	7,500	5,000	2,112	7,300	3,000	2,595
Consultant Fees	20,000	20,000	5,061	25,000	15,437	27,312
Consultant Fees - LPAT Hearings	30,000	40,000	23,045	60,000	-	-
Committee of Adjustment	17,000	18,000	13,431	16,000	14,882	19,349
Vehicle Maintenance	3,000	3,000	117	-	-	-
Gas&Oil	1,000	2,000	671	-	483	-
Legal - LPAT Hearings	70,000	120,000	42,947	130,000	79,531	20,438
Minett Joint Steering Committee	40,000	125,000	95,574	-	19,666	-
Consultant Fees - Zoning	-	-	-	-	-	-
Zoning Official Plan Review	90,000	70,000	61,988	-	-	-
Transfer to Reserves	35,000	10,000	10,000	10,000	10,000	26,810
<b>Total Expenses</b>	<b>1,161,853</b>	<b>1,271,525</b>	<b>1,099,908</b>	<b>952,400</b>	<b>966,036</b>	<b>759,320</b>
<b>Net Expenditures</b>	<b>813,953</b>	<b>917,525</b>	<b>740,912</b>	<b>674,325</b>	<b>651,032</b>	<b>459,745</b>
\$ Over/(Under) 2019 Budget	(103,572)					
% Over/(Under) 2019 Budget	-11.3%					
Non-Tax Revenue	(347,900)	(354,000)	(358,997)	(278,075)	(315,004)	(299,575)
Expenses	1,161,853	1,271,525	1,099,908	952,400	966,036	759,320

**CONSOLIDATED PARKS**

	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Building Rentals	(2,100)	(2,500)	(2,076)	(2,000)	(2,260)	(1,750)
Insurance Recoveries	-	(500)	-	(500)	-	-
Summer Student Grants	(16,000)	-	-	-	-	-
Docking Fees	(16,000)	(16,000)	(11,950)	(16,000)	(19,043)	(16,212)
Lockage Fees	-	-	-	-	-	-
Transfer from Parkland Dedication	-	-	-	-	-	(36,969)
<b>Total Revenues</b>	<b>(34,100)</b>	<b>(19,000)</b>	<b>(14,026)</b>	<b>(18,500)</b>	<b>(21,303)</b>	<b>(54,930)</b>
<b>Expenses</b>						
Wages & Benefits	345,700	345,724	334,529	345,486	327,794	286,785
Building Repairs & Maintenance	27,300	40,000	27,424	7,900	8,482	4,266
Fees, Conferences	1,000	2,000	997	2,000	84	-
Equipment Repair & Material	100,000	127,500	109,104	120,000	126,818	146,494
Insurance	24,300	23,824	24,639	20,535	22,612	22,315
Utilities	17,800	21,268	18,349	21,544	22,793	16,220
Recreational trails	-	-	1,905	2,000	3,595	2,217
Communities in Bloom	22,000	22,000	22,028	22,000	18,637	18,386
Banners	1,600	1,600	1,684	-	4,399	1,545
Canine Goose Services	14,000	16,000	14,126	11,000	5,964	-
MNRF Land Use Permits	-	1,600	-	2,000	1,530	-
Snow Mobile Bridges	10,800	11,000	10,753	10,500	10,430	-
Community Cleanup Day	600	3,500	619	3,500	315	-
Transfer to Reserve Funds	21,000	-	-	-	-	2,000
<b>General Expenses</b>	<b>586,100</b>	<b>616,016</b>	<b>566,158</b>	<b>568,465</b>	<b>553,455</b>	<b>500,227</b>
<b>Net Expenditures</b>	<b>552,000</b>	<b>597,016</b>	<b>552,132</b>	<b>549,965</b>	<b>532,152</b>	<b>445,297</b>
\$ Over/(Under) 2019 Budget	(45,016)					
% Over/(Under) 2019 Budget	-7.54%					
Non-Tax Revenue	(34,100)	(19,000)	(14,026)	(18,500)	(21,303)	(54,930)
Expenses	586,100	616,016	566,158	568,465	553,455	500,227

CONSOLIDATED ARENAS						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Public Skating	(4,500)	(3,200)	(4,482)	(3,700)	(4,004)	(4,315)
Ice Rental - Minor Hockey	(19,300)	(11,000)	(19,313)	(10,100)	(16,500)	(13,929)
Ice Rental - Figure Skating	(22,400)	(20,000)	(22,399)	(21,500)	(23,427)	(23,096)
Ice Rental - Other	(72,200)	(75,000)	(70,644)	(59,000)	(91,360)	(89,492)
Roller Skating	(3,000)	(2,600)	(3,024)	(3,800)	(1,686)	(5,110)
Building Rental	(22,200)	(12,000)	(22,278)	(10,000)	(14,469)	(10,909)
Pop Machine	(400)	(400)	(432)	(400)	(458)	(420)
Snack Bar	(1,900)	(4,000)	(1,862)	(4,800)	(2,823)	(4,001)
Advertising Revenue	(3,800)	(6,500)	(3,808)	(6,400)	(6,557)	(6,904)
Insurance Recovery	(2,100)	(1,900)	(2,110)	(2,500)	(3,398)	(3,127)
Parkland Dedication	-	-	-	-	-	(64,384)
<b>Total Revenues</b>	<b>(151,800)</b>	<b>(136,600)</b>	<b>(150,353)</b>	<b>(122,200)</b>	<b>(164,682)</b>	<b>(225,687)</b>
<b>Expenses</b>						
Wages & Benefits	350,600	325,627	324,983	319,100	314,074	308,814
Office Supplies	1,100	500	1,486	500	986	314
Cleaning Supplies	2,500	2,200	2,697	2,200	3,220	2,772
Equipment	15,200	19,350	16,155	17,000	5,737	13,578
Mileage	200	750	195	750	272	496
Telephone	1,800	1,690	1,955	1,690	1,837	1,420
Insurance	35,700	34,800	35,991	30,000	33,033	35,651
Building Repairs & Maintenance	29,300	34,450	31,600	76,850	59,164	64,384
Utilities	146,900	144,150	159,801	144,150	167,274	136,674
Fees, Conferences	1,500	6,100	2,288	7,500	7,417	3,336
Vehicle & Boat Maintenance	-	-	-	-	-	-
Education & Training	-	-	-	-	-	356
Purchase of Goods & Services	2,700	1,400	4,181	1,400	2,091	1,001
Plant Maintenance	18,400	24,300	18,806	20,700	19,732	17,511
Ice Resurfacers Maintenance	5,900	11,400	10,455	13,900	12,509	4,831
Miscellaneous	-	-	-	-	132	-
Snack Bar Expenses	1,500	2,500	1,518	2,500	1,683	2,636
Transfer to Reserves	128,000	100,000	100,000	20,000	20,000	23,664
<b>Total Expenses</b>	<b>741,300</b>	<b>709,217</b>	<b>712,114</b>	<b>658,240</b>	<b>649,163</b>	<b>617,436</b>
<b>Net Expenditures</b>	<b>589,500</b>	<b>572,617</b>	<b>561,762</b>	<b>536,040</b>	<b>484,480</b>	<b>391,749</b>
\$ Over/(Under) 2019 Budget	16,883					
% Over/(Under) 2019 Budget	2.95%					
Non-Tax Revenue	(151,800)	(136,600)	(150,353)	(122,200)	(164,682)	(225,687)
Expenses	888,200	853,367	871,915	802,390	816,437	754,110

<b>CEMETERIES</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>General Revenues</b>						
Interest Income	(10,000)	(15,000)	(10,581)	(10,000)	(914)	(17,915)
<b>Sale of Plots &amp; Markers</b>	<b>(7,600)</b>	<b>(6,700)</b>	<b>(7,130)</b>	<b>(6,700)</b>	<b>(4,177)</b>	<b>(3,890)</b>
<b>Internment Fees</b>	<b>(14,500)</b>	<b>(10,100)</b>	<b>(15,950)</b>	<b>(10,100)</b>	<b>(7,900)</b>	<b>(12,800)</b>
<b>General Revenues</b>	<b>(32,100)</b>	<b>(31,800)</b>	<b>(33,661)</b>	<b>(26,800)</b>	<b>(12,991)</b>	<b>(34,605)</b>
<b>Expenses</b>						
<b>Wages &amp; Benefits</b>	<b>42,400</b>	<b>21,180</b>	<b>41,285</b>	<b>34,488</b>	<b>16,872</b>	<b>25,577</b>
Fees, Conferences	-	-	339	-	543	602
<b>Materials</b>	<b>8,500</b>	<b>9,480</b>	<b>8,523</b>	<b>14,080</b>	<b>-</b>	<b>663</b>
Transfer to Reserve	10,000	10,000	10,000	10,000	9,872	9,855
<b>Expenses</b>	<b>60,900</b>	<b>40,660</b>	<b>60,146</b>	<b>58,568</b>	<b>27,287</b>	<b>36,697</b>
<b>Net Expenditures</b>	<b>28,800</b>	<b>8,860</b>	<b>26,485</b>	<b>31,768</b>	<b>14,296</b>	<b>2,092</b>
\$ Over/(Under) 2019 Budget	19,941					
% Over/(Under) 2019 Budget	225.1%					
Non-Tax Revenue	(32,100)	(31,800)	(33,661)	(26,800)	(12,991)	(34,605)
Expenses	60,900	40,660	60,146	58,568	27,287	36,697

<b>DOCK LIGHTING</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Expenses</b>						
Total Hydro	2,300	5,075	2,201	5,075	3,597	3,737
Provision for Reserve	2,800					
<b>Expenses</b>	<b>5,100</b>	<b>5,075</b>	<b>2,201</b>	<b>5,075</b>	<b>3,597</b>	<b>3,737</b>
<b>Net Expenditures</b>	<b>5,100</b>	<b>5,075</b>	<b>2,201</b>	<b>5,075</b>	<b>3,597</b>	<b>3,737</b>
\$ Over/(Under) 2019 Budget	25					
% Over/(Under) 2019 Budget	0.49%					
Non-Tax Revenue	-	-	-	-	-	-
Expenses	5,100	5,075	2,201	5,075	3,597	3,737



CONSOLIDATED SWIMMING						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Registrations & Membershi	(11,100)	(16,000)	(10,990)	(14,000)	(12,649)	(13,200)
Recreation Grant - Ont	(3,700)	-	(3,658)	-	-	(1,796)
Sundry Revenue	(400)	(800)	(378)	(800)	(162)	(360)
<b>Total Revenues</b>	<b>(15,200)</b>	<b>(16,800)</b>	<b>(15,026)</b>	<b>(14,800)</b>	<b>(12,811)</b>	<b>(15,356)</b>
<b>Expenses</b>						
Wages & Benefits	30,502	31,600	29,597	28,358	19,106	28,717
Mileage	1,200	200	1,182	200	784	181
Fees, Conferences	200	300	250	300	148	294
Purchase of Goods & Servi	1,100	3,388	1,482	800	1,414	784
Ecommerce Fees	400	500	357	500	387	413
<b>Total Expenses</b>	<b>33,402</b>	<b>35,988</b>	<b>32,868</b>	<b>30,158</b>	<b>21,838</b>	<b>30,389</b>
<b>Net Expenditures</b>	<b>18,202</b>	<b>19,188</b>	<b>17,842</b>	<b>15,358</b>	<b>9,027</b>	<b>15,034</b>
\$ Over/(Under) 2019 Budget	(986)					
% Over/(Under) 2019 Budget	-5.14%					
Non-Tax Revenue	(15,200)	(16,800)	(15,026)	(14,800)	(12,811)	(15,356)
Expenses	33,402	35,988	32,868	30,158	21,838	30,389

TRAILS						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Expenses</b>						
Wages & Benefits	14,000	9,000	15,945	13,294	8,583	8,632
Mileage	600	800	583	800	601	848
Telephone	-	50	61	50	61	31
Purchase of Goods & Services	500	13,500	6,764	3,500	1,020	4,530
Trails Committee	-	200	-	200	-	-
Provision for Reserve	8,400	0	-			
<b>Total Expenses</b>	<b>23,500</b>	<b>23,550</b>	<b>23,354</b>	<b>17,844</b>	<b>10,266</b>	<b>14,040</b>
<b>Net Expenditures</b>	<b>23,500</b>	<b>23,550</b>	<b>23,354</b>	<b>17,844</b>	<b>10,266</b>	<b>14,040</b>
\$ Over/(Under) 2019 Budget	(50)					
% Over/(Under) 2019 Budget	-0.21%					
Non-Tax Revenue	-	-	-	-	-	-
Expenses	15,100	23,550	23,354	17,844	10,266	14,040

**FACILITIES DEPARTMENT CONSOLIDATED**

	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>General Expenses</b>						
Wages & Benefits	180,800	136,966	176,304	185,888	168,210	162,697
Mileage	-	-	-	-	236	-
Telephone	1,400	1,400	1,529	1,200	1,509	1,420
Insurance	5,700	5,000	5,171	3,540	3,898	3,847
Building Repairs & Maintenance	500	500	402	500	550	310
Hydro	6,500	6,500	5,707	6,860	5,386	6,121
Vehicle Maintenance	5,000	4,000	5,431	3,000	7,282	4,362
Education & Training	500	500	1,090	500	(1,800)	1,800
Purchase of Goods & Services	7,000	7,000	8,178	7,000	7,268	8,257
Gas & Oil	9,000	9,000	8,262	4,000	8,927	7,688
Water Testing	3,000	3,000	2,697	3,500	2,618	2,528
Equipment and Materials	-	56,350	1,475	-	-	-
Small Tools	1,000	1,000	1,123	-	-	-
Transfer to Reserves	10,000	10,000	10,000	10,000	10,000	10,200
<b>Total General Expenses</b>	<b>230,400</b>	<b>241,216</b>	<b>227,370</b>	<b>225,988</b>	<b>214,085</b>	<b>209,229</b>
<b>Net Expenditures</b>	<b>230,400</b>	<b>241,216</b>	<b>227,370</b>	<b>225,988</b>	<b>214,085</b>	<b>209,229</b>
\$ Over/(Under) 2019 Budget	(10,816)					
% Over/(Under) 2019 Budget	-4%					
Non-Tax Revenue	-	-	-	-	-	-
Expenses	230,400	241,216	227,370	225,988	214,085	209,229

Health Hub/Wellness Centre						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>Revenues</b>						
Building Rentals	(6,000)	-	-	-	-	-
Advertising Sales	-	(500)	-	-	(320)	-
Expense Recovery	-	-	(1,000)	-	-	(2,357)
<b>Total Revenues</b>	<b>(6,000)</b>	<b>(500)</b>	<b>(1,000)</b>	<b>-</b>	<b>(320)</b>	<b>(2,357)</b>
<b>Expenses</b>						
Cleaning Supplies	500	1,000	-	500	-	-
Telephone	400	700	451	700	451	410
Insurance	9,700	8,100	9,674	4,300	5,998	4,672
Building Repairs & Maintenance	4,600	5,000	4,553	7,600	13,020	9,359
Utilities	10,800	11,600	10,839	16,500	9,997	8,563
Purchase of Good & Services	200	-	220	-	283	-
Caretaking	-	-	-	400	-	-
Labour	9,700	9,000	9,718	-	-	-
<b>Nursing Station Operations</b>	<b>35,900</b>	<b>35,400</b>	<b>35,454</b>	<b>30,000</b>	<b>29,749</b>	<b>23,004</b>
Transfer to Nursing station Reserve	5,000	-	-	-	-	-
<b>Total Expenses</b>	<b>40,900</b>	<b>35,400</b>	<b>35,454</b>	<b>30,000</b>	<b>29,749</b>	<b>23,004</b>
<b>Net Expenditures</b>	<b>34,900</b>	<b>34,900</b>	<b>34,454</b>	<b>30,000</b>	<b>29,429</b>	<b>20,647</b>
\$ Over/(Under) 2019 Budget	-					
% Over/(Under) 2019 Budget	0.0%					
Non-Tax Revenue	(6,000)	(500)	(1,000)	-	(320)	(2,357)
Expenses	40,900	35,400	35,454	30,000	29,749	23,004

COMMUNITY CENTRES						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
<b>General Revenues</b>						
Insurance Recovery	(4,400)	(5,000)	(4,471)	(5,000)	(5,789)	(5,430)
Provincial Grant - Water	-	-	-	-	-	-
<b>General Revenues</b>	<b>(4,400)</b>	<b>(5,000)</b>	<b>(4,471)</b>	<b>(5,000)</b>	<b>(5,789)</b>	<b>(5,430)</b>
<b>Expenses</b>						
<b>General</b>						
Wages & Benefits	71,100	71,029	70,115	62,578	50,906	43,371
Mileage	100	500	-	600	160	59
Insurance	18,300	8,000	16,613	-	-	7,445
WSIB	1,500	1,800	1,520	1,800	1,443	1,117
Purchase of Goods & Services	200	500	-	500	-	532
Transfer to Organizational Review	-	-	-	-	-	-
Labour	60,000	81,503	59,087	-	-	-
<b>General Expenses</b>	<b>151,200</b>	<b>163,332</b>	<b>147,334</b>	<b>65,478</b>	<b>52,509</b>	<b>52,525</b>
<b>Bala</b>						
Building Rentals	(2,600)	(4,000)	(2,563)	(4,000)	(3,687)	(2,629)
Parkland Dedication	-	-	-	-	-	(4,750)
Wages & Benefits	9,800	10,300	11,161	10,624	11,169	9,346
Cleaning Supplies	900	900	835	260	802	204
Telephone	400	400	431	400	432	361
Insurance	8,000	7,700	7,964	6,970	7,675	7,574
Building Repairs & Maintenance	7,500	7,500	7,721	11,000	4,485	4,750
Heat	6,600	7,900	6,560	7,400	7,619	5,945
Hydro	4,600	5,300	4,704	5,120	4,034	3,950
Caretaking	-	-	-	-	-	-
Purchase of Goods & Services	200	500	209	500	185	283
Sewer	1,200	675	1,331	675	900	624
Water	1,000	630	1,122	630	862	650
<b>Bala Net Expenses</b>	<b>37,600</b>	<b>37,805</b>	<b>39,476</b>	<b>39,579</b>	<b>34,475</b>	<b>26,309</b>
<b>Cardwell</b>						
Building Rentals	-	-	-	-	-	(30)
Parkland Dedication	-	-	-	-	-	(6,458)
Wages & Benefits	-	-	-	-	-	-
Cleaning Supplies	200	-	200	-	135	-
Telephone	700	700	697	600	698	647
Insurance	2,100	2,000	2,068	1,180	1,299	1,282
Building Repairs & Maintenance	1,000	3,000	1,225	10,500	7,590	6,458
Heat	1,400	2,500	1,458	2,100	2,453	1,510
Hydro	700	1,100	691	1,230	813	875
Purchase of Goods & Services	-	500	-	500	-	-
<b>Cardwell Net Expenses</b>	<b>6,100</b>	<b>9,800</b>	<b>6,339</b>	<b>16,110</b>	<b>12,988</b>	<b>4,284</b>
<b>Foot's Bay</b>						
Building Rentals	(1,100)	(2,200)	(1,140)	(3,200)	(1,697)	(2,045)
Parkland Dedication	-	-	-	-	-	(8,073)
Wages & Benefits	-	-	-	-	-	58
Cleaning Supplies	200	150	257	150	114	123
Telephone	700	600	698	600	697	642
Insurance	5,700	5,500	5,688	4,610	5,076	5,009
Building Repairs & Maintenance	1,300	6,500	1,444	21,800	13,191	8,073
Hydro	5,200	6,500	5,254	7,790	6,576	6,117
Caretaking	2,500	2,500	2,592	3,750	2,952	2,790
Purchase of Goods & Services	200	350	209	500	185	283
<b>Foot's Bay Net Expenses</b>	<b>14,700</b>	<b>19,900</b>	<b>15,003</b>	<b>36,000</b>	<b>27,095</b>	<b>12,978</b>
<b>Glen Orchard</b>						
Building Rentals	-	(1,000)	-	(3,750)	(375)	(3,290)
Parkland Dedication	-	-	-	-	-	(4,062)
Wages & Benefits	0	4,500	-	4,553	2,197	4,519
Cleaning Supplies	-	90	32	90	278	-
Telephone	400	400	431	400	431	361
Insurance	4,400	4,300	4,447	3,540	3,898	3,847
Building Repairs & Maintenance	1,000	8,000	1,024	7,500	4,071	4,062

COMMUNITY CENTRES						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
Heat	3,100	3,700	3,110	3,700	3,564	2,486
Hydro	1,700	4,800	1,719	4,920	2,516	4,006
Purchase of Goods & Services	-	500	-	-	-	98
<b>Glen Orchard Net Expenses</b>	<b>10,600</b>	<b>25,290</b>	<b>10,763</b>	<b>20,953</b>	<b>16,581</b>	<b>12,027</b>
<b>Milford Bay</b>						
Building Rentals	(7,000)	(4,600)	(8,217)	(2,720)	(5,222)	(2,861)
Parkland Dedication	-	-	-	-	-	(21,144)
Wages & Benefits	-	-	-	-	2	58
Cleaning Supplies	500	800	493	160	738	101
Telephone	700	800	697	800	697	649
Insurance	8,800	8,500	8,791	6,970	7,675	7,574
Building Repairs & Maintenance	8,800	11,500	8,837	14,600	12,332	21,144
Heat	12,500	12,000	12,514	14,100	12,769	9,336
Hydro	5,300	6,200	5,293	6,350	4,955	4,605
Caretaking	11,000	10,000	10,998	12,660	8,640	9,459
Purchase of Goods & Services	1,500	1,000	2,560	500	207	943
<b>Milford Bay Net Expenses</b>	<b>42,100</b>	<b>46,200</b>	<b>41,967</b>	<b>53,420</b>	<b>42,794</b>	<b>29,863</b>
<b>Peninsula</b>						
Building Rentals	(1,400)	(700)	(1,896)	(620)	(1,252)	(820)
Parkland Dedication	-	-	-	-	-	(9,411)
Wages & Benefits	8,800	9,500	8,765	9,328	9,018	7,653
Cleaning Supplies	1,000	900	958	480	806	448
Telephone	400	500	440	400	435	361
Insurance	6,700	6,500	6,723	4,610	5,076	7,024
Building Repairs & Maintenance	7,700	10,950	7,749	14,500	4,523	9,411
Heat	1,700	3,300	1,704	3,200	3,061	2,635
Hydro	10,400	11,000	10,364	11,370	11,384	10,047
Caretaking	900	-	936	-	-	-
Purchase of Goods & Services	100	950	36	500	-	-
<b>Peninsula Net Expenses</b>	<b>36,300</b>	<b>42,900</b>	<b>35,779</b>	<b>43,768</b>	<b>33,052</b>	<b>27,348</b>
<b>Port Carling</b>						
Building Rentals	(9,400)	(8,500)	(11,896)	(5,638)	(8,599)	(8,519)
Parkland Dedication	-	-	-	-	-	(12,070)
Cleaning Supplies	2,000	1,610	1,159	1,610	1,278	1,404
Telephone	500	650	562	500	580	491
Insurance	17,900	17,300	17,892	14,900	16,407	16,190
Building Repairs & Maintenance	9,900	11,500	10,055	20,700	16,901	12,070
Heat	9,200	8,800	9,597	8,800	10,267	7,433
Hydro	12,600	17,500	12,658	18,950	13,827	14,323
Caretaking	24,700	23,000	27,477	22,032	24,082	26,054
Purchase of Goods & Services	200	500	209	1,000	185	1,030
Sewer	2,300	1,100	2,509	700	2,075	2,036
Water	2,300	1,800	2,526	2,130	2,224	2,208
<b>Port Carling Net Expenses</b>	<b>72,200</b>	<b>75,260</b>	<b>72,748</b>	<b>85,684</b>	<b>79,227</b>	<b>62,650</b>
<b>Raymond</b>						
Building Rentals	(900)	(900)	(1,737)	(520)	(700)	(843)
Parkland Dedication	-	-	-	-	-	(20,098)
Wages & Benefits	12,100	8,100	12,220	7,826	10,311	8,028
Cleaning Supplies	1,100	700	838	450	662	398
Telephone	400	500	431	300	431	361
Insurance	6,700	6,500	6,723	5,790	6,375	6,291
Building Repairs & Maintenance	2,400	7,500	2,396	20,000	9,935	20,098
Heat	5,200	6,100	5,170	5,700	5,311	5,890
Hydro	3,400	4,900	3,389	4,710	3,779	3,555
Caretaking	1,000	-	982	-	-	-
Purchase of Goods & Services	-	500	-	500	-	-
<b>Raymond Net Expenses</b>	<b>31,400</b>	<b>33,900</b>	<b>30,412</b>	<b>44,756</b>	<b>36,104</b>	<b>23,681</b>
<b>Torrance</b>						
Building Rentals	(2,500)	(1,500)	(2,723)	(260)	(2,591)	(1,210)
Parkland Dedication	-	-	-	-	-	(13,881)
Wages & Benefits	9,300	7,800	10,279	-	5,041	116
Cleaning Supplies	1,200	930	1,401	930	788	48

COMMUNITY CENTRES						
	Budget	Budget	Actual	Budget	Actual	Actual
Account Description	2020	2019	2019 (Dec 31)	2018	2018	2017
Telephone	400	450	431	400	431	361
Insurance	8,100	7,800	8,067	6,970	7,675	5,640
Building Repairs & Maintenance	10,100	8,500	11,793	14,000	10,952	13,881
Heat	4,900	7,900	4,890	7,600	7,370	6,522
Hydro	4,300	5,500	4,313	5,330	3,893	6,259
Caretaking	-	-	170	9,000	3,276	4,716
Purchase of Goods & Services	-	500	-	500	-	98
<b>Torrance Net Expenses</b>	<b>35,800</b>	<b>37,880</b>	<b>38,621</b>	<b>44,470</b>	<b>36,835</b>	<b>22,549</b>
<b>Walker's Point</b>						
Building Rentals	(300)	(1,400)	(679)	(850)	(1,868)	(2,710)
Parkland Dedication	-	-	-	-	-	(10,155)
Wages & Benefits	1,800	3,750	1,838	5,075	2,981	3,469
Cleaning Supplies	700	350	576	-	250	22
Telephone	500	500	484	400	476	402
Insurance	8,100	7,800	8,067	6,970	7,675	7,574
Building Repairs & Maintenance	1,600	8,500	1,706	20,500	5,774	10,155
Hydro	10,500	14,750	10,561	14,750	10,376	10,531
Caretaking	-	-	-	-	-	-
Purchase of Goods & Services	200	500	209	500	474	1,116
<b>Walker's Point Net Expenses</b>	<b>23,100</b>	<b>34,750</b>	<b>22,762</b>	<b>47,345</b>	<b>26,137</b>	<b>20,404</b>
<b>Windermere</b>						
Building Rentals	(1,000)	(310)	(1,084)	(310)	(75)	(80)
Parkland Dedication	-	-	-	-	-	(5,900)
Wages & Benefits	2,100	3,009	2,014	2,994	1,891	1,549
Cleaning Supplies	400	120	307	120	255	-
Telephone	700	600	697	600	697	642
Insurance	4,100	4,000	4,137	3,540	3,898	3,847
Building Repairs & Maintenance	1,200	5,000	1,211	10,500	6,721	5,900
Hydro	5,300	6,760	5,355	6,760	5,088	4,614
Caretaking	-	-	-	-	-	-
Purchase of Goods & Services	-	500	-	500	-	-
<b>Windermere Net Expenses</b>	<b>12,800</b>	<b>19,679</b>	<b>12,637</b>	<b>24,704</b>	<b>18,475</b>	<b>10,572</b>
<b>Ullswater</b>						
Building Rentals	(700)	(1,360)	(730)	(1,360)	(676)	(1,513)
Parkland Dedication	-	-	-	-	-	(4,315)
Wages & Benefits	10,100	6,375	10,015	6,344	8,180	7,724
Cleaning Supplies	600	210	545	210	340	350
Telephone	700	700	742	700	745	683
Insurance	4,100	4,000	4,137	3,540	3,898	3,847
Building Repairs & Maintenance	900	5,000	942	7,500	3,882	4,315
Heat	2,800	1,900	3,028	1,900	3,708	1,910
Hydro	1,700	1,950	1,757	1,950	1,382	1,522
Caretaking	-	-	-	-	-	-
Purchase of Goods & Services	200	500	209	500	185	185
<b>Ullswater Net Expenses</b>	<b>20,400</b>	<b>19,275</b>	<b>20,643</b>	<b>21,284</b>	<b>21,644</b>	<b>14,708</b>
Provision for Reserve	58,800					
<b>Net Expenditures</b>	<b>548,700</b>	<b>560,971</b>	<b>490,014</b>	<b>538,551</b>	<b>432,128</b>	<b>314,467</b>
\$ Over/(Under) 2019 Budget	(12,271)					
% Over/(Under) 2019 Budget	-2.19%					
Non-Tax Revenue	(31,300)	(31,470)	(37,134)	(28,228)	(32,531)	(152,299)
Expenses	580,000	592,441	527,149	566,779	464,658	466,766

<b>ROADS</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Revenues</b>						
Insurance Recovery	-	-	-	-	-	-
Aggregate Resource Act	(36,300)	(17,500)	(36,261)	(16,000)	(19,042)	(16,240)
District Road Maintenance	(628,500)	(563,320)	(558,157)	(563,320)	(457,941)	(509,570)
SWL - Roads Other	(27,000)	(2,000)	(52,263)	(1,200)	(1,968)	(1,382)
Entrance Permits	(5,500)	(4,000)	(5,500)	(2,000)	(4,700)	(2,175)
Road Allowances & Leases	(185,400)	(110,000)	(178,334)	(156,000)	(199,753)	(250,579)
Sign Permit Applications	(200)	(200)	500	(200)	(77)	(239)
<b>Total Revenues</b>	<b>(882,900)</b>	<b>(697,020)</b>	<b>(830,014)</b>	<b>(738,720)</b>	<b>(683,482)</b>	<b>(780,185)</b>
<b>Expenses</b>						
<b>General</b>						
<b>Wages &amp; Benefits</b>	<b>885,326</b>	937,276	828,625	954,951	823,005	827,156
<b>Operating Expenses</b>	<b>169,400</b>	181,240	199,319	205,500	140,856	154,268
Transfer to Reserves	1,330,700	750,000	932,287	750,000	949,753	755,363
Capital Transfer to Reserves	-	-	41,600	-	-	-
Overhead Expenses	36,300	36,700	35,309	48,500	32,115	30,435
<b>General Expenses</b>	<b>2,421,726</b>	<b>1,905,216</b>	<b>2,037,140</b>	<b>1,958,951</b>	<b>1,945,729</b>	<b>1,767,222</b>
<b>Equipment</b>						
<b>Equipment Expenses</b>	<b>(644,100)</b>	<b>(298,152)</b>	<b>(676,946)</b>	<b>22,730</b>	<b>(499,276)</b>	<b>(254,790)</b>
<b>Garages</b>						
Glen Orchard Garage						
<b>Glen Orchard Garage</b>	<b>71,500</b>	<b>63,900</b>	<b>75,431</b>	<b>45,465</b>	<b>69,425</b>	<b>60,172</b>
Ranwood Garage						
<b>Ranwood Garage</b>	<b>37,800</b>	<b>34,180</b>	<b>40,017</b>	<b>31,920</b>	<b>41,526</b>	<b>37,369</b>
Rosseau Garage						
<b>Rosseau Garage</b>	<b>600</b>	<b>1,000</b>	<b>803</b>	<b>750</b>	<b>666</b>	<b>268</b>
Patterson Corners Garage						
Patterson Corners Garage	38,700	37,950	43,630	30,800	33,360	33,616
<b>Garages Expenses</b>	<b>148,600</b>	<b>137,030</b>	<b>159,881</b>	<b>108,935</b>	<b>144,976</b>	<b>131,425</b>
<b>District Roads</b>						
District Roads Maintenance	628,500	530,055	628,768	563,320	455,846	480,033
<b>District Roads Expenses</b>	<b>628,500</b>	<b>530,055</b>	<b>628,768</b>	<b>563,320</b>	<b>455,846</b>	<b>480,033</b>
<b>Aggregate Source Maintenance</b>						
<b>Aggregate Source Expenses</b>	<b>-</b>	<b>5,500</b>	<b>-</b>	<b>6,000</b>	<b>4,430</b>	<b>-</b>
<b>Sidewalks</b>						
Sidewalk Maintenance	17,500	23,500	11,512	12,000	18,855	16,563
<b>Sidewalks Expenses</b>	<b>17,500</b>	<b>23,500</b>	<b>11,512</b>	<b>12,000</b>	<b>18,855</b>	<b>16,563</b>
<b>Bridges &amp; Culverts</b>						
Bridge Maintenance	2,700	10,500	883	10,568	-	-
Entrance Culvert Maintenance	2,200	7,500	1,210	7,500	5,000	2,014
Road Culverts	107,900	107,800	115,195	63,845	102,461	67,103
<b>Bridges &amp; Culverts Expenses</b>	<b>112,800</b>	<b>125,800</b>	<b>117,289</b>	<b>81,913</b>	<b>107,460</b>	<b>69,118</b>
<b>Roadside Maintenance</b>						
Grass Mowing	18,100	18,000	49	18,000	10,565	16,365
Brushing / Tree Trimming	118,600	139,500	113,462	73,300	147,849	119,272
Ditching	66,400	86,500	52,634	91,000	83,567	94,511
Dam Removal	21,600	13,200	19,404	8,300	14,456	12,272
Catch Basins	1,800	2,000	1,700	2,000	-	2,668
Curbs & Gutters	3,200	3,000	2,990	4,500	1,673	2,772
Storm Sewers	100	500	47	508	-	-
Debris Collection	2,300	2,500	1,634	7,600	1,687	7,411



<b>ROADS</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Roadside Expenses</b>	<b>232,100</b>	<b>265,200</b>	<b>191,919</b>	<b>205,208</b>	<b>259,797</b>	<b>255,271</b>
<b>Paved Maintenance</b>						
Patching	157,500	201,500	147,334	182,400	195,064	173,531
Sweeping	137,300	38,000	137,476	38,700	36,525	37,290
Shoulder Maintenance	30,700	62,000	17,964	64,000	62,522	63,535
Resurfacing	-	-	-	-	-	-
<b>Paved Expenses</b>	<b>325,500</b>	<b>301,500</b>	<b>302,773</b>	<b>285,100</b>	<b>294,111</b>	<b>274,357</b>
<b>Loose Top Maintenance</b>						
Washouts	95,300	188,000	85,262	89,000	162,743	108,024
Grading	85,400	91,000	74,547	78,000	83,628	80,915
Gravel Resurfacing	45,700	59,000	47,264	156,570	47,698	135,924
Base Repairs	12,100	52,000	10,442	42,224	46,994	33,127
Dust Control	80,800	86,000	75,133	73,000	78,034	61,792
<b>Loose Top Expenses</b>	<b>319,300</b>	<b>476,000</b>	<b>292,649</b>	<b>438,794</b>	<b>419,097</b>	<b>419,781</b>
<b>Winter Control</b>						
Snow Ploughing	410,500	426,000	430,413	418,250	376,062	396,985
Snow Removal	36,500	29,000	33,315	29,000	15,881	33,295
Sanding & Salting	295,691	235,700	343,223	213,235	270,941	258,738
Drainage	127,400	113,000	139,401	58,000	127,312	112,749
Standby	36,000	28,500	33,325	27,900	34,665	31,450
<b>Winter Control Expenses</b>	<b>906,091</b>	<b>832,200</b>	<b>979,677</b>	<b>746,385</b>	<b>824,861</b>	<b>833,217</b>
<b>Safety Devices</b>						
Sign Replacement & Repair	41,600	41,500	40,749	40,100	-	7,175
Protective Barriers	5,200	3,800	4,774	6,300	3,543	2,574
Railroad Crossings	6,800	8,000	7,116	8,000	6,572	6,439
<b>Safety Devices Expenses</b>	<b>53,600</b>	<b>53,300</b>	<b>52,639</b>	<b>54,400</b>	<b>10,115</b>	<b>16,188</b>
<b>Net Expenditures</b>	<b>3,638,717</b>	<b>3,660,129</b>	<b>3,267,288</b>	<b>3,745,016</b>	<b>3,302,519</b>	<b>3,228,200</b>
\$ Over/(Under) 2019 Budget	(21,412)					
% Over/(Under) 2019 Budget	-0.6%					
Non-Tax Revenue	(882,900)	(697,020)	(830,014)	(738,720)	(683,482)	(780,185)
Expenses	4,521,617	4,357,149	4,097,301	4,483,736	3,986,001	4,008,385

<b>SIGNAGE</b>						
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Account Description</b>	<b>2020</b>	<b>2019</b>	<b>2019 (Dec 31)</b>	<b>2018</b>	<b>2018</b>	<b>2017</b>
<b>Revenues</b>						
Private Sign Permit fee	(1,500)		(501)	-	-	-
<b>Total Revenues</b>	<b>(1,500)</b>	<b>-</b>	<b>(501)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses</b>						
Purchase of Goods & Services		-	-	200	-	-
Labour	500	-	98	2,400	-	-
Material	900	-	375	1,200	-	-
Contract services	-	-	-	1,600	-	-
TML Equipment	100	-	28	1,600	-	-
<b>Total Expenses</b>	<b>1,500</b>	<b>-</b>	<b>501</b>	<b>7,000</b>	<b>-</b>	<b>-</b>
<b>Net Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>-</b>
\$ Over/(Under) 2019 Budget	-					
% Over/(Under) 2019 Budget	0%					
Non-Tax Revenue	(1,500)	-	(501)	-	-	-
Expenses	1,500	-	501	7,000	-	-

<b>Street Lighting (Separate Tax Levy)</b>						
<b>Account Description</b>	<b>Budget 2020</b>	<b>Budget 2019</b>	<b>Actual 2019 (Dec 31)</b>	<b>Budget 2018</b>	<b>Actual 2018</b>	<b>Actual 2017</b>
Transfer to Reserves	-	-	-	-	19,906	6,930
Material	100	5,700	68	5,700	640	3,541
<b>Capital</b>						
District Road 38 (Sandor Drive)		-	-	-	-	-
District Road 118 (District Rd 47 Hewlitt Rd)		-	-	-	-	-
<b>Net General &amp; Capital Expenditures</b>	<b>100</b>	<b>5,700</b>	<b>68</b>	<b>5,700</b>	<b>20,546</b>	<b>10,471</b>
<b>Bala</b>						
Hydro	15,100	25,500	15,187	25,000	22,666	25,027
Contract Services	2,600	5,200	2,616	5,800	903	3,343
<b>Bala Expenses</b>	<b>17,700</b>	<b>30,700</b>	<b>17,803</b>	<b>30,800</b>	<b>23,569</b>	<b>28,371</b>
<b>Milford Bay (Monck)</b>						
Hydro	2,800	4,700	2,860	4,700	4,042	4,443
Contract Services	0	500	0	500	-	470
<b>Milford Bay Expenses</b>	<b>2,800</b>	<b>5,200</b>	<b>2,860</b>	<b>5,200</b>	<b>4,042</b>	<b>4,914</b>
<b>Port Carling</b>						
Hydro	11,300	18,000	11,328	18,000	15,919	17,269
Material	-	600	-	600	53	1,026
Contract Services	1,200	2,400	1,173	2,400	923	1,561
<b>Port Carling Expenses</b>	<b>12,500</b>	<b>21,000</b>	<b>12,501</b>	<b>21,000</b>	<b>16,894</b>	<b>19,856</b>
<b>Torrance (Medora&amp;Wood)</b>						
Hydro	2,600	4,700	2,627	4,600	4,116	4,529
Contract Services	-	-	-	-	-	67
<b>Torrance Expenses</b>	<b>2,600</b>	<b>4,700</b>	<b>2,627</b>	<b>4,600</b>	<b>4,116</b>	<b>4,596</b>
<b>Windermere</b>						
Hydro	2,300	4,000	2,284	4,000	3,602	3,916
Material	-	-	-	-	-	-
Contract Services	200	500	271.52	500	-	403
<b>Windermere Expenses</b>	<b>2,500</b>	<b>4,500</b>	<b>2,555</b>	<b>4,500</b>	<b>3,602</b>	<b>4,319</b>
<b>Net Expenditures</b>	<b>38,200</b>	<b>71,800</b>	<b>38,415</b>	<b>66,100</b>	<b>52,224</b>	<b>62,055</b>
\$ Over/(Under) 2018 Budget	(33,600.00)					
% Over/(Under) 2018 Budget	-46.8%					
Non-Tax Revenue	-	-	-	-	-	-
Expenses	38,200	71,800	38,415	71,800	72,769	72,526

2020 ESTIMATED FINANCIAL RESERVES					
	Opening	Additions	Interest	Outflow	Closing
<u>Obligatory/Politically Restricted Reserves:</u>					
Development Charges	1,609,711	200,000	37,218	-	1,846,930
Parkland Dedication	1,359,906	100,000	31,983	(588,100)	903,789
Federal Gas Tax	-	-	-	-	-
<b>Total Obligatory Reserves</b>	<b>2,969,617</b>	<b>300,000</b>	<b>69,201</b>	<b>(588,100)</b>	<b>2,750,718</b>
<u>Restricted Reserves</u>					
Building Services	3,496,615	236,300	81,387	(40,000)	3,774,303
Library	64,950	50,000	1,533	(72,500)	43,983
<b>Total Restricted Reserves</b>	<b>3,561,565</b>	<b>286,300</b>	<b>82,921</b>	<b>(112,500)</b>	<b>3,818,286</b>
<u>Discretionary Reserves:</u>					
Arenas	130,600	128,000	3,089	(305,100)	(43,411)
Attainable Housing	41,895	8,500	990	(21,500)	29,884
Bala Heritage Professional Fees	10,612	-	250	-	10,862
By-law	12,393	12,800	294	-	25,488
Capital Levy Reserve	1,667,825	699,882	38,422	-	2,406,129
Cemeteries	95,308	10,000	2,250	(8,000)	99,558
Computer Equipment	1,133,396	264,700	26,856	(235,600)	1,189,352
Education and Training	40,707	-	960	-	41,667
Election	80,295	25,000	1,898	-	107,194
Fire	995,101	110,000	23,367	(1,044,500)	83,968
Municipal Building	32,884	16,000	780	(16,000)	33,664
Mural	80,779	15,000	1,908	-	97,687
Nursing Station	215,980	5,000	5,094	(50,000)	176,074
Other equipment	140,832	120,000	3,335	-	264,167
Parking Facilities	109,159	50,000	2,513	-	161,672
Parks Equipment	12,108	21,000	276	-	33,384
Planning	69,593	35,000	1,638	(40,000)	66,231
Roads	1,920,373	3,150,077	46,085	(2,862,300)	2,254,234
Street Lighting	6,453	-	150	-	6,603
Weather Event	27,894	-	658	-	28,552
Working Capital	1,615,208	430,000	42,066	(285,000)	1,802,274
<b>Total Discretionary Reserves</b>	<b>8,439,396</b>	<b>5,100,959</b>	<b>202,878</b>	<b>(4,868,000)</b>	<b>8,875,233</b>
	<b>14,970,578</b>	<b>5,687,259</b>	<b>355,000</b>	<b>(5,568,600)</b>	<b>15,444,237</b>

**TOWNSHIP OF MUSKOKA LAKES**  
**2020 TEN YEAR CAPITAL PLAN - SUMMARY**

<b>Capital requirement:</b>											
<b>Department</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>Total</b>
<b>GENERAL</b>	126,000	149,500	22,800	24,200	334,600	31,600	32,100	33,800	125,700	1,302,400	<b>2,182,700</b>
<b>INFORMATION TECHNOLOGY</b>	235,600	152,600	46,600	226,100	90,900	97,900	49,800	101,200	91,500	319,500	<b>1,411,700</b>
<b>FIRE</b>	1,044,500	861,400	883,100	641,400	801,800	784,300	719,900	2,043,300	725,100	981,700	<b>9,486,500</b>
<b>EMERGENCY MANAGEMENT</b>	12,000	0	0	0	0	0	0	0	0	0	<b>12,000</b>
<b>PLANNING</b>	-	50,900	-	131,500	-	-	-	-	-	-	<b>182,400</b>
<b>BUILDING</b>	40,000	40,700	41,400	47,400	42,800	43,500	44,300	45,000	45,800	46,500	<b>437,400</b>
<b>BY-LAW</b>	-	-	-	42,100	-	-	-	-	45,800.00	-	<b>87,900</b>
<b>CEMETERIES</b>	8,000	2,100	16,600	12,700	9,700	7,700	15,500	6,200	16,000	13,200	<b>107,700</b>
<b>PARKS</b>	588,100	285,900	284,600	413,500	339,500	283,800	129,400	205,700	35,000	1,168,600	<b>3,734,100</b>
<b>COMMUNITY CENTRES</b>	136,800	59,500	122,000	121,500	130,500	127,200	357,000	123,900	121,700	425,000	<b>1,725,100</b>
<b>ARENAS</b>	305,100	1,588,700	431,200	1,551,000	550,000	543,500	421,600	457,500	365,000	328,600	<b>6,542,200</b>
<b>FACILITIES</b>	56,200	125,100	141,700	110,700	117,600	138,100	94,000	98,900	157,700	80,200	<b>1,120,200</b>
<b>LIBRARY</b>	72,500	40,200	44,000	41,600	45,500	43,000	47,000	44,400	48,600	45,900	<b>472,700</b>
<b>TRAILS</b>	20,000	9,400	20,700	23,200	42,800	0	0	0	0	0	<b>116,100</b>
<b>PUBLIC WORKS</b>	2,862,300	2,938,800	2,869,800	3,324,900	5,658,600	3,422,900	3,856,800	4,043,200	4,333,600	5,322,200	<b>38,633,100</b>
<b>TOTAL CAPITAL EXPENDITURES:</b>	<b>5,507,100</b>	<b>6,304,800</b>	<b>4,924,500</b>	<b>6,711,800</b>	<b>8,164,300</b>	<b>5,523,500</b>	<b>5,767,400</b>	<b>7,203,100</b>	<b>6,111,500</b>	<b>10,033,800</b>	<b>66,251,800</b>
<b>Funding requirement:</b>											
<i>Reserve Fund available beginning of year</i>	14,790,616	15,288,027	14,709,802	15,518,670	14,651,798	12,464,760	13,051,034	13,625,202	13,050,651	13,926,174	
<i>Reserve Contributions</i>	3,784,382	3,611,010	3,676,502	3,748,363	3,827,297	3,919,808	4,017,002	4,125,884	4,249,457	4,393,227	39,352,932
<i>subtotal grant funding</i>	1,869,377	1,811,100	1,781,700	1,780,400	1,808,000	1,866,800	1,960,800	2,096,200	2,281,900	2,530,600	19,786,877
<i>Reserve Interest</i>	350,752	304,466	275,166	316,166	341,966	323,166	363,766	406,466	455,666	507,966	3,645,541
<i>Total Contributions to Reserves</i>	6,004,511	5,726,575	5,733,367	5,844,928	5,977,262	6,109,774	6,341,568	6,628,549	6,987,023	7,431,793	62,785,351
<i>Reserve Funds required</i>	(5,507,100)	(6,304,800)	(4,924,500)	(6,711,800)	(8,164,300)	(5,523,500)	(5,767,400)	(7,203,100)	(6,111,500)	(10,033,800)	(66,251,800)
<i>Accumulated Reserve Fund Balance after capital expense</i>	15,288,027	14,709,802	15,518,670	14,651,798	12,464,760	13,051,034	13,625,202	13,050,651	13,926,174	11,324,167	

**GENERAL TEN YEAR CAPITAL PLAN**

<b>PROJECT</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>TOTAL</b>
Council - Strategic Plan Update - NEW (approved 2019)		60,000	-	-	-	70,000	-	-	-	80,000	-	210,000
HR - Comprehensive Compensation review and job evaluation	\$ 24,000	-	-	-	-	30,000	-	-	-	-	35,000	65,000
Clerks - Furniture and Fixtures	\$ 10,000	10,000	15,000	15,000	15,000	15,000	20,000	20,000	20,000	20,000	25,000	175,000
Clerks - Municipal Office Renovations Misc	\$ 6,000	6,000	7,000	7,000	8,000	8,000	9,000	9,000	10,000	10,000	11,000	85,000
Clerks - Municipal Office Renovations Public Works Department	\$ 10,000	-	10,000	-	-	-	-	-	-	-	-	10,000
Clerks - Municipal Office - space optimization construction resulting from 2019 study		-	100,000	-	-	-	-	-	-	-	-	100,000
ED - Port Carling Wall Mural						150,000					-	150,000
Clerks - Document Storage - to reserves	\$ 100,000										1,000,000.00	1,000,000
ED - Township Nursing Station lower level construction - New in 2020		50,000	15,000									65,000
Finance - Development Charges Background Study	\$ 31,518	-	-	-	-	40,000	-	-	-	-	50,000	90,000
<b>TOTAL:</b>	<b>\$ 191,518</b>	<b>\$ 126,000</b>	<b>\$ 147,000</b>	<b>\$ 22,000</b>	<b>\$ 23,000</b>	<b>\$ 313,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 30,000</b>	<b>\$ 110,000</b>	<b>\$ 1,121,000</b>	<b>\$ 1,950,000</b>
<b>WITH INFLATION AT 1.68%</b>	<b>\$ 191,518</b>	<b>\$ 126,000</b>	<b>\$ 149,500</b>	<b>\$ 22,800</b>	<b>\$ 24,200</b>	<b>\$ 334,600</b>	<b>\$ 31,600</b>	<b>\$ 32,100</b>	<b>\$ 33,800</b>	<b>\$ 125,700</b>	<b>\$ 1,302,400</b>	<b>\$ 2,182,701</b>

## INFORMATION TECHNOLOGY TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Computer Related	28,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	298,000
Mobile Hardware	10,000	-	10,000	-	10,000	-	10,000	-	10,000	-	50,000
DataCentre servers	-	-	-	125,000	-	-	-	-	-	125,000	250,000
FMW Software for Budgeting Purposes	49,400										49,400
M-Files project and cleanup of laserfiche (prior year plus current allotment)	30,900										30,900
Projection Displays (3) Council	20,000	-	-	-	-	-	-	-	14,000	-	34,000
Projection Display-Comm. Room	6,000	-	-	-	-	-	-	-	7,000	-	13,000
Conference Phones (Council/Bd.Rm.)	5,000	-	-	-	-	-	-	-	6,000	-	11,000
Scanners/Printers/Projectors	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Webcasting upgrades										20,000	20,000
VOIP phone system upgrade										40,000	40,000
Year Government Licensing)	-	55,000	-	55,000	-	55,000	-	55,000	-	55,000	275,000
Cityworks Asset Management System (prior year plus current allotment)	71,300	-	-	-	-	-	-	-	-	-	71,300
Public Works Fleet Management Software	5,000										5,000
Digital Strategy		50,000									50,000
Ecommerce Website		10,000	-	-	-	-	-	-	-	-	10,000
Property Tax Ebilling (Paymentus)	5,000	-	-	-	-	-	-	-	-	-	5,000
Public Wifi Connectivity		-	-	-	40,000	-	-	-	-	-	40,000
<b>TOTAL:</b>	\$ 235,600	\$ 150,000	\$ 45,000	\$ 215,000	\$ 85,000	\$ 90,000	\$ 45,000	\$ 90,000	\$ 80,000	\$ 275,000	\$ 1,310,600
<b>WITH INFLATION AT 1.68%</b>	\$ 235,600	\$ 152,600	\$ 46,600	\$ 226,100	\$ 90,900	\$ 97,900	\$ 49,800	\$ 101,200	\$ 91,500	\$ 319,500	\$ 1,411,700







**FIRE TEN YEAR CAPITAL PLAN**

<b>PROJECT</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>Total</b>
Minett Station - Station 5 - (1961) 60 years								1,093,750			1,093,750
<b>SUBTOTAL BUILDINGS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,093,750	\$ -	\$ -	\$ 1,093,750
<b>TOTAL:</b>	\$ 1,044,487	\$ 847,099	\$ 854,099	\$ 610,099	\$ 750,099	\$ 721,599	\$ 651,399	\$ 1,818,349	\$ 634,599	\$ 844,999	\$ 8,776,828
<b>WITH INFLATION AT 1.68%</b>	\$ 1,044,500	\$ 861,400	\$ 883,100	\$ 641,400	\$ 801,800	\$ 784,300	\$ 719,900	\$ 2,043,300	\$ 725,100	\$ 981,700	\$ 9,486,500





**BUILDING SERVICES MULTI YEAR CAPITAL PLAN**

<b>PROJECT</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>TOTAL</b>
Vehicle 1					40,000					40,000	80,000
Vehicle 2	40,000					40,000					80,000
Vehicle 3		40,000					40,000				80,000
Vehicle 4			40,000					40,000			80,000
Vehicle 5				40,000					40,000		80,000
MNR Air photos of Municipality (Partnership with Area Municipalities - once every 5 years)				5,000							5,000
<b>TOTAL:</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 45,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 405,000
<b>WITH INFLATION AT 1.68%</b>	\$ 40,000	\$ 40,700	\$ 41,400	\$ 47,400	\$ 42,800	\$ 43,500	\$ 44,300	\$ 45,000	\$ 45,800	\$ 46,500	\$ 437,400

**BY-LAW TEN YEAR CAPITAL PLAN**

<b>PROJECT</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>TOTAL</b>
Vehicle				40,000					40,000		80,000
<b>TOTAL:</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 80,000
<b>WITH INFLATION AT 1.68%</b>	\$ -	\$ -	\$ -	\$ 42,100	\$ -	\$ -	\$ -	\$ -	\$ 45,800	\$ -	\$ 87,900



## CEMETERIES TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Ullswater-Signage						1,000					1,000
<b>SUBTOTAL UFFORD:</b>	3,000	-	11,000	1,000	1,000	1,000	2,000	1,500	2,500	2,500	25,500
<b>ZISKA</b>											
Ziska-Front Fence				10,000							10,000
Ziska-Monuments	1,000		1,000		1,000		1,000		1,000		5,000
<b>SUBTOTAL ZISKA:</b>	1,000	-	1,000	10,000	1,000	-	1,000	-	1,000	-	15,000
<b>TOTAL:</b>	\$ 8,000	\$ 2,000	\$ 16,000	\$ 12,000	\$ 9,000	\$ 7,000	\$ 14,000	\$ 5,500	\$ 14,000	\$ 11,300	\$ 98,800
<b>WITH INFLATION AT 1.68%</b>	\$ 8,000	\$ 2,100	\$ 16,600	\$ 12,700	\$ 9,700	\$ 7,700	\$ 15,500	\$ 6,200	\$ 16,000	\$ 13,200	\$ 107,700





## PARKS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Church Rd. Dock						15,000					15,000
Dock Road facility							50,000				50,000
Foot's Bay Wharf	2,000									1,000,000	1,002,000
Gordon St. Dock								20,000			20,000
Hannah Park Dock	20,000										20,000
Gregory Cemetery Dock	12,000										12,000
Leonard Lake Road Facility			15,000								15,000
Long Lake Dock/Ramp									15,000		15,000
Portage Street Dock	420,000										420,000
Nine Mile Lake Launch			70,000								70,000
Rosseau Lake Rd. 2 Dock		60,000									60,000
Skeleton Lake Rd.2 Dock					125,000						125,000
Skeleton Lake Rd. 3 Dock	15,000										15,000
Sunset Park (Queen's Walk) Dock		120,000									120,000
Windermere Wharf	50,000										50,000.00
<b>SUBTOTAL DOCKS AND WHARVES:</b>	<b>547,000</b>	<b>180,000</b>	<b>112,000</b>	<b>320,000</b>	<b>125,000</b>	<b>60,000</b>	<b>50,000</b>	<b>20,000</b>	<b>15,000</b>	<b>1,000,000</b>	<b>2,429,000</b>
<b>BUILDINGS</b>											
Archdekin Park-Signage						1,000					1,000
Bala Falls Park-Picnic Tables	500			500			500				1,500
Baycliffe Park-Picnic Tables	500			500			500				1,500
Baycliffe Park-Swim Dock					5,000						5,000
Baycliffe Park-Signage	500										500
Baycliffe Park-Paint Washrooms	2,000					1,000					3,000
Cenotaph Park-Picnic Tables		500			500				500		1,500
Dee Bank Park-Picnic Tables		500			500				500		1,500
Fish Hatchery Park-Signage						2,000					2,000
Four Mile Point Park-Picnic Tables			500			500			500		1,500
Four Mile Point Park-Swim Dock			5,000								5,000
Four Mile Point Park-Signage						1,000					1,000
GO Cemetery Building - Repaint (prior year plus current allotment)	9,500										
Hannah Park-Sand		800				800				800	2,400
Hannah Park-Swim Dock								3,000			3,000
Hannah Park-Playground Eqpt..								150,000			150,000
Hannah Park-Paint Washrooms		2,500							2,500		5,000
Indian Crescent Park-Picnic Tables	500			500			500				1,500
Jaspen Park-Sand	800			800			800			800	3,200
Jaspen Park-Picnic Tables		500		500		500		500			2,000
Jaspen Park-Play Structure				20,000							20,000
Jaspen Park-Paint Washrooms	2,500			2,500			2,500				7,500
Sports Park-Picnic Tables	500		500			500			500		2,000
Sports Park-Picnic Overseed Field	500		500		500		500		500		2,500
Sports Park-Refurbish Bleachers						4,000					4,000
Sports Park-Repairs Irrigation	1,200			1,200			1,200			1,200	4,800
Port Sandfield Park-Picnic Tables		500			500			500			1,500
Port Sandfield Park-Signage							1,000				1,000

## PARKS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Port Sandfield Park-Paint Washrooms				2,500					2,500		5,000
Skeleton Lake Park-Picnic Tables	500		500			500			500		2,000
Skeleton Lake Park-Signage								1,000			1,000
Sunset Park-Sand	800				800				800		2,400
Sunset Park-Picnic Tables	500		500			500		500			2,000
Sunset Park-Accessibility Mat, etc.	10,000										10,000
Sunset Park-Paint Washrooms	2,500				2,500						5,000
Torrance Ball Diamond-Gravel							5,500				5,500
Torrance Ball Diamond-Clay/Sand				5,000							5,000
Valley Green Beach-Picnic Table		500			500				500		1,500
Walker's Point Beach-Floater Dock	4,000										4,000
Windermere Park-Sand	800	800		800		800			800		4,000
Windermere Park-Picnic Tables		500		500		500		500		500	2,500
Windermere Park-Paint Washrooms	2,500				2,500					2,500	7,500
Windsor Park-Picnic Tables	500		500			500		500			2,000
Windsor Park-Signage					1,000						1,000
Windsor Park-Paint Washrooms			2,500				2,500				5,000
<b>SUBTOTAL BUILDINGS:</b>	<b>41,100</b>	<b>7,100</b>	<b>10,500</b>	<b>35,300</b>	<b>14,300</b>	<b>14,100</b>	<b>15,500</b>	<b>156,500</b>	<b>10,100</b>	<b>5,800</b>	<b>300,800</b>
<b>TOTAL:</b>	\$ 588,100	\$ 281,100	\$ 275,250	\$ 393,300	\$ 317,550	\$ 261,100	\$ 117,000	\$ 183,000	\$ 30,600	\$ 1,005,800	\$ 3,443,300
<b>WITH INFLATION AT 1.68%</b>	<b>\$ 588,100</b>	<b>\$ 285,900</b>	<b>\$ 284,600</b>	<b>\$ 413,500</b>	<b>\$ 339,500</b>	<b>\$ 283,800</b>	<b>\$ 129,400</b>	<b>\$ 205,700</b>	<b>\$ 35,000</b>	<b>\$ 1,168,600</b>	<b>\$ 3,734,100</b>

## COMMUNITY CENTRES TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
<b>BALA</b>											
Parking Area	22,500										22,500
Paint/Stain Facility					26,000						26,000
Replace A/C Units										20,000	20,000
Replace Kitchen Flooring							6,500				6,500
Misc. Kitchen Eqpt.									10,000	8,500	18,500
Convert to Propane						16,000					16,000
Board Requests	2,500										2,500
<b>SUBTOTAL BALA:</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,000</b>	<b>16,000</b>	<b>6,500</b>	<b>-</b>	<b>10,000</b>	<b>28,500</b>	<b>112,000</b>
<b>CARDWELL (HEKKLA)</b>											
Replace Generator			20,000								20,000
Board Requests	2,500										2,500
<b>SUBTOTAL CARDWELL (HEKKLA):</b>	<b>2,500</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,500</b>
<b>FOOT'S BAY</b>											
Repaint Siding										9,500	9,500
Grounds	1,000										
Board Requests	2,500										2,500
<b>SUBTOTAL FOOT'S BAY:</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,500</b>	<b>12,000</b>
<b>GLEN ORCHARD</b>											
Replace Side Deck						8,000					8,000
Misc. Interior Finishes				7,500			6,500				14,000
Replace Oil with Propane	8,000										8,000
Board Requests	2,500										2,500
<b>SUBTOTAL GLEN ORCHARD:</b>	<b>10,500</b>	<b>-</b>	<b>-</b>	<b>7,500</b>	<b>-</b>	<b>8,000</b>	<b>6,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32,500</b>
<b>MILFORD BAY</b>											
Re-finish Tennis Courts										35,000	35,000
Re-pave parking area										60,000	60,000
Exterior Painting			17,500								17,500
Re-paint Roof										11,000	11,000
Flooring						40,000					40,000
Oil Furnace			10,000								10,000
Misc. Kitchen Eqpt.								14,000		15,000	29,000
Commercial Dishwasher									15,000		15,000
Generator				40,000							40,000
Board Requests	2,500										2,500
<b>SUBTOTAL MILFORD BAY:</b>	<b>2,500</b>	<b>-</b>	<b>27,500</b>	<b>40,000</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>14,000</b>	<b>15,000</b>	<b>121,000</b>	<b>260,000</b>
<b>MINETT (PENINSULA)</b>											
Re-pave Parking Area								27,500			27,500
Septic System							35,000				35,000
Misc. Bldg. Envelope									6,500		6,500
Carpet Downstairs								8,000			8,000
Misc. HVAC		6,500	8,500	13,000							28,000
Misc. Kitchen Eqpt.					13,000			9,000			22,000
Tables/Chairs										7,500	7,500
Board Requests	2,500										2,500
<b>SUBTOTAL MINETT (PENINSULA):</b>	<b>2,500</b>	<b>6,500</b>	<b>8,500</b>	<b>13,000</b>	<b>13,000</b>	<b>-</b>	<b>35,000</b>	<b>44,500</b>	<b>6,500</b>	<b>7,500</b>	<b>137,000</b>
<b>PORT CARLING</b>											
Replace Paving Stones/Stairs										75,000	75,000
Re-pave Parking Area										60,000	60,000
Paint Siding/Replace Waterfall		52,000							52,000		104,000



**COMMUNITY CENTRES TEN YEAR CAPITAL PLAN**

<b>PROJECT</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>TOTAL</b>
Septic Bed			15,000								15,000
Re-Paint Siding/Windows	10,000							7,000			17,000
Misc. Plumbing											-
Dark Sky Lighting											-
Misc. Kitchen Eqpt.										8,500	8,500
Board Requests	2,500										2,500
<b>SUBTOTAL WINDERMERE:</b>	<b>12,500</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>21,300</b>	<b>63,800</b>
<b>WINDERMERE VILLAGE HALL</b>											
Misc. Plumbing											-
HVAC Convert to Propane							5,500				5,500
Repair Front Entrance					15,000						15,000
Board Requests	2,500										
<b>SUBTOTAL WINDERMERE VILLAGE HALL:</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>5,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,500</b>
<b>TOTAL:</b>	<b>136,800</b>	<b>58,500</b>	<b>118,000</b>	<b>115,500</b>	<b>122,000</b>	<b>117,000</b>	<b>323,000</b>	<b>110,200</b>	<b>106,500</b>	<b>365,800</b>	<b>1,569,800</b>
<b>WITH INFLATION AT 1.68%</b>	<b>\$ 136,800</b>	<b>\$ 59,500</b>	<b>\$ 122,000</b>	<b>\$ 121,500</b>	<b>\$ 130,500</b>	<b>\$ 127,200</b>	<b>\$ 357,000</b>	<b>\$ 123,900</b>	<b>\$ 121,700</b>	<b>\$ 425,000</b>	<b>\$ 1,725,100</b>

## ARENAS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
<b>VEHICLES</b>											
(2009 Ford)40901-1/2 T	40,000										40,000
<b>SUBTOTAL VEHICLES</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>
<b>BUILDINGS</b>											
<b>BALA</b>											
Floor-Concrete			94,000	1,191,000							1,285,000
Floor-Rubber			29,000		32,000			28,000			89,000
Ceiling-Dropped								13,500			13,500
Ceiling-Low E					65,000						65,000
Lighting-Banked							12,000				12,000
Lighting-Pot							1,200				1,200
Lighting-Emergency	6,500										6,500
Lighting-Wall Packs	1,000										1,000
Lighting-Ice Surface			36,000								36,000
Doors-Exterior with Glass				32,000							32,000
Roofing-EPDM Roofs (2)	90,000						107,000				197,000
Cladding-Pre-finished Aluminum					30,000						30,000
Cladding-Painted Block							7,000				7,000
Cladding-Eavestrough West Side	9,000										9,000
Cladding-Eavestrough East Side	7,500										7,500
Cladding-Eaves	5,700										5,700
Plumbing-Toilets									5,000		5,000
Plumbing-Urinals									1,500		1,500
Plumbing-Sinks									6,000		6,000
Plumbing-Double Showers								48,000			48,000
Mechanical-Chiller		89,000									89,000
Mechanical-Dehumidifier (2)			29,000		35,000						64,000
Mechanical-Hot Water Tanks								21,000			21,000
Mechanical-Infra Red-Eye System									6,800		6,800
Mechanical-Arena Exhaust Fan									5,200		5,200
Mechanical-Condenser									127,500		127,500
Mechanical-Furnace								13,600			13,600
Mechanical-Rooftop Unit								68,000			68,000
Electrical-200 Amp Panel				2,800							2,800
Electrical-MCC Panel Plant Room				50,000							50,000
Electrical-Fire Alarm										8,000	8,000
Misc.-Dasher Boards			168,000								168,000
Misc.-Dressing Room Benches							6,000				6,000
Misc.-Lobby Seating							42,000				42,000
Misc.-AODA Compliance						250,000					250,000
Misc.-Floor Machine (Commercial)							5,200				5,200
Misc.-Engineer Report					14,000					18,000	32,000
Misc.-Ice Resurfacer					110,000						110,000
Misc.-Brine Header Piping					15,000						15,000
Misc.-Replace Discharge Pipe									78,000		78,000
Misc.-Score Clock								20,000			20,000

## ARENAS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Misc.-Caulking					5,000						5,000
Site Works-Asphalt Paving										16,800	16,800
Site Works-Interlock Pavers							2,500				2,500
Site Works-Landscaping			25,000								25,000
<b>SUBTOTAL BALA:</b>	<b>119,700</b>	<b>89,000</b>	<b>381,000</b>	<b>1,275,800</b>	<b>306,000</b>	<b>250,000</b>	<b>182,900</b>	<b>212,100</b>	<b>230,000</b>	<b>42,800</b>	<b>3,089,300</b>
<b>PORT CARLING</b>											
Floor-Rubber					63,000						63,000
Floor-Concrete	94,000	1,191,000									1,285,000
Ceiling-Dropped					27,000						27,000
Ceiling-Low E		57,500									57,500
Lighting-Banked							20,250				20,250
Lighting-Pot					500						500
Lighting-Emergency	13,000										13,000
Lighting-Ice Surface			36,000								36,000
Windows-Exterior	3,750										3,750
Doors-Exterior Steel		7,000									7,000
Doors-Exterior with Glass		16,000									16,000
Doors-Interior									15,400		15,400
Roofing-Asphalt Sheet				90,000							90,000
Cladding-Pre-finished Aluminum							56,000				56,000
Cladding-Stucco								60,000			60,000
Cladding-Painted Block									15,000		15,000
Cladding-Eaves									15,000		15,000
Plumbing-Toilets					7,000						7,000
Plumbing-Urinals					1,500						1,500
Plumbing-Sinks					8,000						8,000
Plumbing-Single Showers				10,500							10,500
Plumbing-Double Showers				32,000							32,000
Mechanical-Compressor					35,000						35,000
Mechanical-Dehumidifier (2)							75,000				75,000
Mechanical-AODA Compliance						250,000					250,000
Mechanical-Generator								100,000			100,000
Mechanical-Hot Water Tanks								15,000			15,000
Mechanical-Furnace							17,000				17,000
Mechanical-Rooftop Unit							23,000				23,000
Mechanical-Diesel Tank									10,000		10,000
Electrical-Fire Alarm									8,000		8,000
Misc.-Dasher Boards		168,000									168,000
Misc.-Electric Ice Edger	5,800										5,800
Misc.-Occupancy Sensor Fan	6,400										6,400
Misc.-Relief Valves Plant Room	800	4,400					7,300				12,500
Misc.-Drawings Plant Room	1,700										1,700
Misc.-Brine Filter	3,400										3,400
Misc.-Eye Wash/Shower	1,500										1,500
Misc.-Stereo				12,000							12,000
Misc.-Score Clock								20,000			20,000



## ARENAS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Misc.-Discharge Pipe				55,000							55,000
Misc.-Engineer Report					14,000				18,000		32,000
Misc.-Floor Machine (Commercial)									8,000		8,000
Misc.-Dressing Room Benches					5,000						5,000
Misc.-Lobby Seating					8,000						8,000
Misc.-Lobby Railing					3,000						3,000
Misc.-Caulking					5,000						5,000
Site Works-Asphalt Paving										240,000	240,000
Site Works-Interlock Pavers		4,500									4,500
Site Works-Steel Railings					1,500						1,500
Site Works-Retaining Wall					30,000						30,000
Site Works-Landscaping	15,000	25,000									40,000
<b>SUBTOTAL PORT CARLING</b>	<b>145,350</b>	<b>1,473,400</b>	<b>36,000</b>	<b>199,500</b>	<b>208,500</b>	<b>250,000</b>	<b>198,550</b>	<b>195,000</b>	<b>89,400</b>	<b>240,000</b>	<b>3,035,700</b>
<b>TOTAL:</b>	<b>\$ 305,050</b>	<b>\$ 1,562,400</b>	<b>\$ 417,000</b>	<b>\$ 1,475,300</b>	<b>\$ 514,500</b>	<b>\$ 500,000</b>	<b>\$ 381,450</b>	<b>\$ 407,100</b>	<b>\$ 319,400</b>	<b>\$ 282,800</b>	<b>\$ 6,165,000</b>
<b>WITH INFLATION AT 1.68%</b>	<b>\$ 305,100</b>	<b>\$ 1,588,700</b>	<b>\$ 431,200</b>	<b>\$ 1,551,000</b>	<b>\$ 550,000</b>	<b>\$ 543,500</b>	<b>\$ 421,600</b>	<b>\$ 457,500</b>	<b>\$ 365,000</b>	<b>\$ 328,600</b>	<b>\$ 6,542,200</b>





### FACILITIES TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
											-
SUBTOTAL RANWOOD YARD:	4,500	30,000	54,000	5,500	40,000	40,000	-	-	-	-	174,000
SUBTOTAL PUBLIC WORKS:	7,000	30,000	54,000	5,500	40,000	60,000	5,000	-	-	-	201,500
<b>TOTAL BUILDINGS:</b>	<b>56,200</b>	<b>122,000</b>	<b>137,000</b>	<b>105,250</b>	<b>110,000</b>	<b>87,000</b>	<b>85,000</b>	<b>88,000</b>	<b>98,000</b>	<b>69,000</b>	<b>957,450</b>
<b>TOTAL VEHICLES AND EQUIPMENT:</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>81,000</b>
<b>FACILITIES TOTAL</b>	<b>56,200</b>	<b>123,000</b>	<b>137,000</b>	<b>105,250</b>	<b>110,000</b>	<b>127,000</b>	<b>85,000</b>	<b>88,000</b>	<b>138,000</b>	<b>69,000</b>	<b>1,038,450</b>
<b>WITH INFLATION AT 1.68%:</b>	<b>56,200</b>	<b>\$125,100</b>	<b>\$141,700</b>	<b>\$110,700</b>	<b>\$117,600</b>	<b>\$138,100</b>	<b>\$94,000</b>	<b>\$98,900</b>	<b>\$157,700</b>	<b>\$80,200</b>	<b>1,120,200</b>

## LIBRARY TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Computers	3,000	-	3,000	-	3,000	-	3,000	-	3,000		15,000
Circulation Desk (prior year plus current allotment)	30,000	-	-	-	-	-	-	-	-		30,000
Collection	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	337,500
Office Furniture	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	18,000
Building (Stain Exterior)											
<b>TOTAL:</b>	\$ 72,500	\$ 39,500	\$ 42,500	\$ 39,500	\$ 42,500	\$ 39,500	\$ 42,500	\$ 39,500	\$ 42,500	\$ 39,500	\$ 400,500
<b>WITH INFLATION AT 1.68%</b>	\$ 72,500	\$ 40,200	\$ 44,000	\$ 41,600	\$ 45,500	\$ 43,000	\$ 47,000	\$ 44,400	\$ 48,600	\$ 45,900	\$ 472,700





## ROADS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Traffic Counters	7,800										7,800
<b>SUBTOTAL VEHICLES AND EQUIPMENT:</b>	757,800	376,000	343,250	434,250	348,750	303,250	513,750	574,750	407,500	330,000	4,381,500
<b>ROADS PROJECTS</b>											
<b>GRAVEL RESURFACING</b>											
Rosseau Lake Road 1	206,500										206,500
Doherty Road		378,400	123,100								501,500
Bear Cave Road			212,800	210,000	390,000	315,500					1,128,300
South Monck Drive						35,190					35,190
Stroud Beach Road						10,200					10,200
Rosseau Lake Road 3						97,750					97,750
Luckey Road							244,300				244,300
Ed Briese Road							151,300				151,300
Inverness Road								45,900			45,900
Penney Rd								34,000			34,000
Wares Rd								42,500			42,500
Sands Rd								102,000			102,000
Deewood Road								58,650			58,650
Camel Lake Extension Road								22,100			22,100
Butter and Egg Rd								9,350			9,350
Seguin Place								29,750			29,750
Purdy Rd								187,000			187,000
Neals Rd								31,450			31,450
Paignton House Rd								47,600			47,600
Omineca Road								17,850			17,850
Camel Lake Extension Rd								22,100			22,100
Trafalgar Bay Rd									156,400		156,400
Leonard Lake 2 Rd									67,150		67,150
Foord Rd									22,100		22,100
Cooper Point Rd									82,450		82,450
Brandy Crest Rd									96,050		96,050
Cowan Park Rd									30,600		30,600
Tom Wroe Rd									11,900		11,900
Long Lake Rd									69,700		69,700
Roy Klingbeil Rd									14,450		14,450
East Bay Rd									51,000		51,000
Old Bala Rd									25,500		25,500
Omineca Rd									17,850		17,850
Hudson Point Rd									34,850		34,850
Hesners Lake Rd									45,900		45,900
Bannockburn Rd										152,150	152,150
Goltz Rd										151,300	151,300
Hardy Lake Rd										102,000	102,000
Kirrie Glen Rd										35,700	35,700
											-
<b>SUBTOTAL GRAVEL RESURFACING</b>	206,500	378,400	335,900	210,000	390,000	775,350	395,600	650,250	725,900	441,150	4,509,050



## ROADS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
<b>HOT MIX RESURFACING</b>											
Thorel House Road	15,000										15,000
Torrance Road		142,450									142,450
Queens Walk Rd			57,350								57,350
McDonald Rd			74,000								74,000
Bayview Av				59,200							59,200
Matthews Dr				66,600							66,600
Torrance Rd				188,700							188,700
Beaumaris Rd					345,950						345,950
Wray Road						33,300					33,300
McMullen Dr						57,350					57,350
North Burgess Av						40,700					40,700
Aberdeen St						68,450					68,450
Elm St						38,850					38,850
Minto St						40,700					40,700
Grey St						66,600					66,600
Kitchener St							86,950				86,950
Burns St							29,600				29,600
Burgess Av							57,350				57,350
River St								303,400			303,400
Mill St								42,550			42,550
Victoria St								42,550			42,550
Maple								46,250			46,250
Musquash Rd								11,100			11,100
Gibson Rd								64,750			64,750
West St									79,550		79,550
James Bartleman Way									7,400		7,400
Johnston St									46,250		46,250
Silver St									27,750		27,750
Bailey St									77,700		77,700
Duke St									35,150		35,150
Harris St										157,250	157,250
Sutton Dr (Bala)										86,950	86,950
											-
<b>SUBTOTAL HOT MIX RESURFACING</b>	15,000	142,450	131,350	314,500	345,950	345,950	173,900	510,600	273,800	244,200	2,497,700
<b>SURFACE TREATMENT RESURFACING</b>											
Moon River Road	350,000	291,000									641,000
Old Bridge Rd		88,900									88,900
Beatrice Townline Road			78,100								78,100
Beatrice Townline Road			44,500								44,500
Gregory Road			102,100								102,100
Hemlock Point Rd				192,000							192,000
Sagamo Boulevard				144,200							144,200
Cherokee Crescent				66,100							66,100
Islander Avenue				114,000							114,000
Russ Hammel Road					451,800						451,800

## ROADS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Kirrie Glenn Rd						31,200					31,200
Hallets Road						119,000					119,000
Kendon Road						192,200					192,200
Milford Manor Road						15,600					15,600
Pine Ridge Road						42,100					42,100
McLeod Road						102,100					102,100
Bluff Rd						53,800					53,800
King St							42,100				42,100
Elizabeth St							47,000				47,000
Kidd St							47,000				47,000
Park Rd							44,500				44,500
Patterson Rd							68,000				68,000
Pine Glen Rd							28,000				28,000
Juddhaven Rd								496,800			496,800
Kimberly Point Rd		16,200									16,200
Rostrevor Rd								404,400			404,400
Fish Hatchery Rd								298,800			298,800
Echo Beach Rd									98,400		98,400
Pleasant View Point Rd									135,120		135,120
Medora Lake Rd									156,000		156,000
Walkers Point Rd									200,400		200,400
Bradley Rd									244,800		244,800
Henshaw Lake Rd									75,600		75,600
Ashforth Dr									283,200		283,200
Redwood Rd									243,600		243,600
North Shore Rd										511,200	511,200
Sandwood Rd										201,600	201,600
Gross Rd										60,000	60,000
Pine Needle Point Rd										90,000	90,000
Long Point Rd										54,600	54,600
Section House Rd										38,400	38,400
Point Manchee Rd										34,800	34,800
Keeler Rd										172,800	172,800
Hamill Rd										34,800	34,800
Buttler Rd										100,800	100,800
Lakeview Rd										43,200	43,200
Skeleton Lake 3 Rd										128,400	128,400
Nixon Rd										10,800	10,800
Smith Rd										40,800	40,800
North Dr										141,600	141,600
Pineridge Rd										42,000	42,000
Cedar Beach Rd										10,800	10,800
Sherwood Rd										91,200	91,200
Sutton Rd										54,000	54,000
Three Mile Lake 1 Rd										331,200	331,200
											-
<b>SUBTOTAL SURFACE TREATMENT RESURFACING</b>	350,000	396,100	224,700	516,300	451,800	556,000	276,600	1,200,000	1,437,120	2,193,000	7,601,620

## ROADS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
<b>ROAD RECONSTRUCTION</b>											
Currie St	62,400										62,400
Eveleigh Road	53,500	900,000									953,500
East Bay Road				783,000							783,000
East Bay Road				135,000							135,000
Fair Lee Park Road				231,800							231,800
Scarcliffe				50,000	376,800						426,800
Walkers Point Rd					706,500						706,500
Appian Way					264,500						264,500
Ziska Rd						675,000					675,000
Riverdale						67,500					67,500
Camel Lake Rd							785,300				785,300
Cranberry Rd								189,600			189,600
Dock Rd									52,500		52,500
Dark Bay Rd									38,300		38,300
Cardwell Lake Rd										115,000	115,000
Church Dock Rd										29,800	29,800
<b>SUBTOTAL ROAD RECONSTRUCTION</b>	<b>115,900</b>	<b>900,000</b>	<b>-</b>	<b>1,199,800</b>	<b>1,347,800</b>	<b>742,500</b>	<b>785,300</b>	<b>189,600</b>	<b>90,800</b>	<b>144,800</b>	<b>5,516,500</b>
<b>SUBTOTAL ROAD IMPROVEMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ROAD REHABILITATION</b>											
<b>SUBTOTAL ROAD REHABILITATION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ROAD SLURRY SEAL</b>											
Oak St		7,000									7,000
Glen Gordon Road (50m)		1,200									1,200
Cedar Rail Dr	19,800										19,800
Joe River Rd	50,600										50,600
Woodington Rd	21,800										21,800
Todholm Drive	19,800										19,800
Indian Crescent	11,900										11,900
Carlingford Road	69,300										69,300
Riverview Drive	4,000										4,000
Mirror Lake Drive	9,900										9,900
Rostrevor Road (750m HF in 2018)		14,900									14,900
Armstrong Point Road		31,300									31,300
Stephen's Road		42,800									42,800
Butter & Egg Road		96,800									96,800
Echo Beach Road		23,200									23,200
Moon River Road			95,800								95,800
Old Bridge Rd			14,700								14,700
Beatrice Townline Road				11,100							11,100
Gregory Road				16,800							16,800
Fair Lee Park Road					20,400						20,400
Hemlock Point Rd					32,000						32,000
Sagamo Boulevard					23,800						23,800
Cherokee Crescent					10,900						10,900

## ROADS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Islander Avenue					12,300						12,300
Walkers Point Rd						62,200					62,200
Scarcliffe						27,100					27,100
Appian Way						23,800					23,800
Russ Hammel Road						68,100					68,100
Ziska Rd							59,400				59,400
Kirrie Glenn Rd							4,000				4,000
Hallets Road							19,600				19,600
Kendon Road							31,700				31,700
Pine Ridge Road							6,900				6,900
McLeod Road							16,800				16,800
Milford Manor Road							2,600				2,600
Bluff Rd							4,600				4,600
Camel Lake Rd							69,100				69,100
King St								6,900			6,900
Elizabeth St								4,800			4,800
Kidd St								4,800			4,800
Park Rd								7,400			7,400
Patterson Rd								5,400			5,400
Pine Glen Rd								8,600			8,600
Juddhaven Rd									82,800		82,800
Kimberly Point Rd									2,700		2,700
Rostrevor Rd									67,400		67,400
Fish Hatchery Rd									49,800		49,800
Echo Beach Rd										16,400	16,400
Pleasant View Point Rd										22,520	22,520
Dark Bay Rd										3,400	3,400
Medora Lake Rd										26,000	26,000
Walkers Point Rd										33,400	33,400
Bradley Rd										40,800	40,800
Henshaw Lake Rd										12,600	12,600
Ashforth Dr										47,200	47,200
Redwood Rd										40,600	40,600
											-
<b>SUBTOTAL ROAD SLURRY SEAL:</b>	207,100	217,200	110,500	27,900	99,400	181,200	214,700	37,900	202,700	242,920	1,541,520
<b>MISCELLANEOUS</b>											
<b>Guiderail</b>	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
<b>Streetlighting</b>	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
<b>Drainage Improvements</b>	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
<b>SUBTOTAL MISCELLANEOUS</b>	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000
<b>STRUCTURES</b>											
Burgess 1 Dam	85,000			120,000	2,180,000						2,385,000
Bala Falls Bridge	45,000	150,000	1,500,000								1,695,000
Medora Lake Road Bridge	50,000										50,000
Milford Bay Road Bridge							980,000				980,000
Beaumaris Bridge	950,000										950,000
Doherty Road Bridge		50,000				65,000					115,000

## ROADS TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Doherty Road Bridge				80,000							80,000
Dee River Bridge				85,000							85,000
Dee River Bridge										45,000	45,000
Rosseau Lake Road #3 Bridge										60,000	60,000
Beatrice Townline Road Bridge		50,000									50,000
Beatrice Townline Road Bridge						50,000					50,000
Beatrice Townline Road Bridge								50,000	450,000		500,000
Clear Lake Road Bridge								55,000			55,000
Bala Bay Dock Bridge							20,000	200,000			220,000
Culvert 201		50,000									50,000
Culvert 202				45,000							45,000
Culvert 203									75,000	750,000	825,000
Culvert 207 Bear Cave Road		50,000									50,000
<b>SUBTOTAL BRIDGES AND CULVERTS:</b>	1,130,000	350,000	1,500,000	330,000	2,180,000	115,000	1,000,000	305,000	525,000	855,000	8,290,000
<b>TOTAL:</b>	\$ 2,862,300	\$ 2,890,150	\$ 2,775,700	\$ 3,162,750	\$ 5,293,700	\$ 3,149,250	\$ 3,489,850	\$ 3,598,100	\$ 3,792,820	\$ 4,581,070	\$ 35,637,890
<b>WITH INFLATION AT 1.68%</b>	\$ 2,862,300	\$ 2,938,800	\$ 2,869,800	\$ 3,324,900	\$ 5,658,600	\$ 3,422,900	\$ 3,856,800	\$ 4,043,200	\$ 4,333,600	\$ 5,322,200	\$ 38,633,100

## FLEET TEN YEAR CAPITAL PLAN

PROJECT	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
<b>ROADS VEHICLES AND EQUIPMENT</b>											
Truck 11401-1/2 T (2014 Ford)			40,000								40,000
Truck 11501-1/2 T (2015 Chev)					40,000						40,000
Truck 11703-1/2 T (2017 Chev)						40,000					40,000
Truck 11902-1/2 T (2019 Ford)									60,000		60,000
Truck 11601-1 T (2016 Ford)							80,000				80,000
Truck 11701-1 T (2017 Ford)									80,000		80,000
Truck 11905-1 T (2019 Ford)										80,000	80,000
Snow Plow 10301 (2003 Sterling)		250,000									250,000
Snow Plow 10701 (2007 Sterling)			250,000								250,000
Snow Plow 10802 (2008 Sterling)				250,000							250,000
Snow Plow 10902 (2009 Sterling)					250,000						250,000
Snow Plow 11201 (2012 Western)						250,000					250,000
Snow Plow 11402 (2014 Western)							250,000				250,000
Snow Plow 11502 (2015 Western)								250,000			250,000
Snow Plow 11602 (2016 Western)									250,000		250,000
Snow Plow 11603 (2016 Freightliner)										250,000	250,000
Excavator 10702 Volvo								250,000			250,000
Backhoe 11101 Case							150,000				150,000
Front end Loader 19001 Case				150,000							150,000
Grader 19701 1997 Champion	350,000										350,000
Street Sweeper 10001 2000 Johnston	300,000										300,000
Trailer 10602 Tri Axle Float		25,000									25,000
Trailer 18001 Single Axle Culvert					10,000						10,000
Trailer 18101 Single Axle Culvert						10,000					10,000
Trailer 18901 Tandem Axle Float								10,000			10,000
Trailer 18102 Single Axle Culvert					20,000						20,000
Steamer 19301 Thompson					10,000						10,000
Chipper 10703 Woodsman (2007)		50,000									50,000
Chipper 11202 Vermeer (2012)								50,000			50,000
Brush Cutter 10603 Promac (2006)							15,000				15,000
V Plow Boss 38-16					12,000						12,000
V Plow Boss 17-01 (2016)									12,000		12,000
V Plow Boss 34-08 (2017)							12,000				12,000
Hopper/Spreader 17-01			6,000								6,000
Compressor 18801 Ingersoll-Rand				30,000							30,000
Chainsaws		750	1,500	1,500	2,500	1,750	1,750	750			10,500
Cut off Saw (Asphalt/Concrete)		1,500					1,500				3,000
Pole Saws		750	750			1,500					3,000
Brush Cutter					750						750
Leaf Blower Backpack				750							750
Post Hole Auger (2018)									2,000		2,000
Jumping Jack Packer (2017)		3,000									3,000
Vibratory Plate Packer (2017)								14,000			14,000
Portable Generators					3,500		3,500		3,500		10,500
Water Pumps				2,000							2,000
Automatic Spreader Control	45,000	45,000	45,000								135,000
Vehicle Appl'n Software	55,000										55,000
Traffic Counters	7,800										7,800
<b>SUBTOTAL ROADS VEHICLES AND EQUIPMENT:</b>	<b>757,800</b>	<b>376,000</b>	<b>343,250</b>	<b>434,250</b>	<b>348,750</b>	<b>303,250</b>	<b>513,750</b>	<b>574,750</b>	<b>407,500</b>	<b>330,000</b>	<b>4,389,300</b>

PARKSVEHICLES											
Vehicle 21405-1/2 T (2014 Ford)			40,000								40,000
Vehicle 21604-3/4 T (2016 Ford)						60,000					60,000
Vehicle 21704-3/4 T (2017 GMC)							60,000				60,000
Vehicle 21102 - 1 T (2011 Chev)			80,000								80,000
Vehicle 21404 - 1 T (2014 Ford)						80,000					80,000
<b>SUBTOTAL VEHICLES</b>	-	-	<b>120,000</b>	-	<b>140,000</b>	<b>60,000</b>	-	-	-	-	<b>320,000</b>
PARKS EQUIPMENT											
String Trimmers-Stihl		3,000	750	1,500	1,500	1,500					8,250
Bristle Brush Attachment		250	250	250	250						1,000
Chain Saws		750	750								1,500
Pole Pruner				750							750
Hedge Trimmer					500	500					1,000
Backpack Leaf Blowers				500			500	500	500		2,000
Water Tank-900 L-Skid Mount								6,000			6,000
Excavator 20202 (JD 4210)		50,000									50,000
Tractor 20906-Trackless Sidewalk						125,000					125,000
Trailer 20302-2003 Bushwacker-16' Float					10,000						10,000
Trailer 20803-2008 Weberlane-L'scpe							10,000				10,000
Trailer 21103-2011 Weberlane L'scpe							10,000				10,000
Trailer 20302-2003 Bushwacker-16' Float											-
Grass Cutter 20905-2009 JD		15,000									15,000
Grass Cutter 21203-2012 JD		10,000									10,000
Grass Cutter 21301-2013 JD				10,000							10,000
Grass Cutter 21406-2014 JD				10,000							10,000
Grass Cutter 21504-2015 JD				15,000							15,000
Grass Cutter 21505-2015 JD					15,000						15,000
Grass Cutter 20704-2007 JD		15,000									15,000
Turf Mntnce 2222- Unit 8 (2015)			5,000								5,000
Turf Mntnce 2222- Unit 9 (2016)					5,000						5,000
Turf Mntnce 2222- Unit 8 Sand Spreader (2017)							5,000				5,000
V-Plow 2222 36-11 Boss			12,000								12,000
V-Plow 2222 45-16 Boss							10,000				10,000
V-Plow 2222 17-04 Boss							10,000				10,000
Polyethylene Spreader 36-11			8,000								8,000
Sander 47-14 Saltdogg			6,000								6,000
Sander 17-04 Saltdogg							6,000				6,000
Sander 45-16 Saltdogg					6,000						6,000
Boat 20904-12 Ft. Alumcraft								5,000			5,000
Small Tractor (Port Carling Snow Removal) John Deere X739											-
Split boom line trimmers											-
<b>SUBTOTAL PARKS EQUIPMENT</b>	-	<b>94,000</b>	<b>32,750</b>	<b>38,000</b>	<b>38,250</b>	<b>127,000</b>	<b>51,500</b>	<b>6,500</b>	<b>5,500</b>	-	<b>393,500</b>
<b>TOTAL:</b>	\$ 757,800	\$ 470,000	\$ 496,000	\$ 472,250	\$ 527,000	\$ 490,250	\$ 565,250	\$ 581,250	\$ 413,000	\$ 330,000	\$ 5,102,800
<b>WITH INFLATION AT 1.68%</b>	\$ 757,800	\$ 477,896	\$ 504,333	\$ 480,184	\$ 535,854	\$ 498,486	\$ 574,746	\$ 591,015	\$ 419,938	\$ 335,544	\$ 5,188,527